



ORGANIZATION
OF
CANADIAN NUCLEAR
INDUSTRIES

Clean Energy for a Low Carbon Economy

2025

ANNUAL REPORT



TABLE OF CONTENTS

02	About OCNI	03	President's Message
04	Board Chair's Message	05	Board of Directors
06	2024/2025 At A Glance	08	Connection
11	Capacity	13	Global Reach
16	Advocacy	17	Celebrating Our Memebers
18	Member List	19	Financials
21	Meet the Team	22	Strategic Plan

ABOUT OCNI



ORGANIZATION OF
CANADIAN NUCLEAR
INDUSTRIES

Clean Energy for a Low Carbon Economy

The mandate of the Organization of Canadian Nuclear Industries (OCNI) is to promote a healthy nuclear power industry in Canada, for the benefit of OCNI members.

Mission

Deliver measurable value to members by facilitating business growth, revenue opportunities, and strategic partnerships across Canada's evolving nuclear ecosystem and high-potential international markets.

Vision

An innovative, sustainable, and globally competitive Canadian nuclear supply chain at the heart of clean energy, economic development, and energy security.

STRATEGIC FOCUS AREAS



CONNECTION

Enabling knowledge sharing, networking and collaboration



CAPACITY

Supporting capacity development to meet industry demands



GLOBAL REACH

Enabling supply chain members to strategically connect with international high growth markets



ADVOCACY

Advocating to create opportunity for a sustainable Canadian nuclear supply chain

President's Message

It is with immense pride and enthusiasm that I have the privilege of writing my first year-end message to all of you, the dedicated members of OCNI. This past year has been a period of unprecedented momentum and transformative growth for the Canadian nuclear sector. Our collective efforts are not just sustaining the nuclear industry; they are actively redefining its future as a cornerstone of Canada's clean energy economy and global supply chain.

OCNI's role in this growing momentum is made possible through your support. I would like to thank the OCNI Board of Directors, the OCNI team, and our members for your trust and confidence since I stepped into the role of President and CEO on March 31. Your warm welcome has made this first year both meaningful and energizing.

Since taking on this role, I've prioritized learning and listening—through site visits, industry events, trade missions, and working sessions with members across the country. These conversations helped shape OCNI's new 2025–2028 Strategic Plan, which now guides our work as the sector enters a defining period of growth.

Our mission is focused and grounded: to deliver measurable value to members by facilitating business growth, revenue opportunities, and strategic partnerships across Canada's evolving nuclear ecosystem and high-potential international markets. This mission comes to life through four strategic pillars: connection, capacity, global reach, and advocacy.

This year we made strong progress across all areas. We hosted OCNI Nuclear Industry Day alongside OPG and Bruce Power, visited dozens of member sites, and facilitated strategic MOUs, including on inclusion and community engagement. We led international missions to Sweden, Norway, France, Korea, and Japan, and welcomed delegations from Poland and Norway, strengthening global partnerships ahead of WNE 2025.

OCNI continues to emphasize member opportunities, regional growth, and talent development as core elements of supply chain readiness.

IVETTE VERA-PEREZ
PRESIDENT & CEO



We celebrated the 10-year strategic alliance between Bruce Power and Contro Valve and supported the historic federal and provincial funding announcement for the Darlington New Nuclear Project. Our programming also advanced regional supply chain development, and community-building through events like the SMR Forum, CNA West and our charity golf tournaments in support of Saugeen First Nation and the Chippewas of Nawash.

Our advocacy efforts expanded, with strong engagement with provincial and federal leaders. We worked to ensure the voice of the supply chain is embedded in energy and industrial policy at all levels of government.

This has been a year of learning, building trust, setting direction, and getting to work. As we look to 2026, we'll remain focused on ensuring our members remain competitive, resilient, and recognized both at home and on the global stage.

I remain deeply grateful to the Board of Directors, my team, our partners, and most of all, our members for your support, your insights, and your continued collaboration.

Together, we are building a nuclear supply chain that is more inclusive, more connected, and more essential than ever.

Warm regards,
Ivette Vera-Perez
President & CEO
Organization of Canadian Nuclear Industries
(OCNI)



BOARD CHAIR'S MESSAGE

FABRICIA PIÑEIRO TRESIERRA
OCNI BOARD CHAIR

Dear Members,

On behalf of the Board of Directors, I am pleased to share a reflection on OCNI's key achievements in 2025. It continues to be a very dynamic and exciting time, not only for OCNI, but for the Canadian nuclear industry as a whole.

We reached several important organizational milestones, advancing our mission and strengthening our impact across the sector. Highlights include:

- Welcoming our new CEO Ivette Vera-Perez, a seasoned non-for-profit executive with a strong track record in member value creation and effective stakeholder engagement.
- Completing a comprehensive governance review, including updates to our bylaws and board policies, aimed at streamlining reporting practices and enhancing organizational performance.
- Finalizing OCNI's 5-Year Strategic Plan, built around a pan-Canadian approach and our four core strategic pillars: Connection, Capacity, Global Reach and Advocacy.
- Developing key supporting strategies to operationalize the 5-Year Strategy Plan focused on membership growth and engagement, communications and branding, government relations, digital transformation, and more.
- Hosting our inaugural OCNI industry day in partnership with Bruce Power and Ontario Power Generation, which brought together over 397 participants from across the vendor community.
- As the industry continues to grow and evolve, OCNI remains committed to supporting a resilient and innovative supply chain, one that will help Canada and the world meet their electricity and decarbonization goals.

On a personal note, I will be stepping down from the Board of Directors as I begin a new chapter in my life, starting maternity leave in January 2026. While I am sad to step away, I am confident in the leadership of our current and incoming Directors. They will continue to work diligently on your behalf to ensure OCNI evolves with the industry and delivers ongoing value to our members, helping you access emerging opportunities in both the Canadian and global nuclear sectors.

The Board and staff of OCNI look forward to continuing our work with you. Together, we can play a meaningful role in the expansion of nuclear power, creating new opportunities for both established and emerging members of Canada's nuclear supply chain.

Warm regards,
Fabricia Pineiro
Chair, OCNI Board of Directors

OCNI BOARD OF DIRECTORS

Guiding Our Mission



Fabricia Piñeiro Tresierra
Westinghouse Electric
Canada



Lisa McBride
GE Hitachi Nuclear



Michael Chatlani
L3Harris MAPPS Inc



Emma Hauch
ATS Automation



Tanya Bodiroga
Framatome Canada



Mimi Ginger Wilde
Hatch Nuclear



Ed Veckie
Unified Engineering



Louie Shoukas
PCL Nuclear
Management, Inc



Ahab Abdel-Aziz
Gowling WLG
(Canada) LLP



Jasdeep Dulku
Shawflex



Shane Chegahno
Makwa-Cahill Limited
Partnership



Susan Brissette
Wild Matriarch Inc



Iftikhar Haque
Terrestrial Energy



Adrian Davies
AtkinsRéalis

2024/2025 At A Glance

The past year has been an incredible journey for OCNI, marked by a series of pivotal events and engagements that brought our industry closer together across Canada and beyond. From regional gatherings to international trade missions, OCNI staff and members have traveled widely to represent and grow Canada's nuclear industry. Each destination, whether it was in Ontario's innovation hubs, Canada's broader regions, or key global markets, has provided fresh opportunities for collaboration and growth. These experiences have not only reinforced our shared commitment to advancing nuclear technologies but also showcased the strength and unity of OCNI's network in both domestic and international arenas.

October /24

Celeros-flow-technology Supplier Engagement Event

EANM Hamburg Trade Mission – OCNI supported CNIC delegation.

CNLO Nuclear Law School 2024

November /24

Rebuild Ukraine Conference (Warsaw & Estonia) – OCNI joined Minister Lecce and Team Canada

Incoming Korean Trade Mission – Largest inbound delegation to date.

December /24

OCNI 45th Anniversary AGM & Holiday Luncheon

Youth Shadow Council Webinar

February /25

OCNI-EDF Webinar (AFCEN Codes & Standards)

OCNI-StrategyCorp Webinar (Political Landscape)

OCNI/CNL Workshop & Tour (SLOWPOKE & Nuclear Batteries)

March /25

#NextGen2NetZero Forum – OCNI partnered with NRG Events.

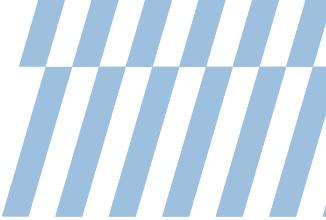
April /25

Leadership Transition: Ivette Vera-Perez became President & CEO.

Webinar: 'Lines Crossed: Nuclear Procurement & Tariff Wars'.

OCNI/CNA/GIFEN Industry Day – (CNA Conference).

KNA Industry Day – (CNA Conference).



May /25

CNA Conference Recap – OCNI signed MOUs with KNA, CANHC, GIFEN, I2EN & CNA

OCNI Bruce County Charity Golf Tournament (Saugeen)

July /25

OCNI Member Town Hall

Ready4SMR New Brunswick Supply Showcase (Fredericton)

Trade Mission to Korea & Japan (with CNA & Investissement Québec)

CNSC Darlington License Renewal Support – OCNI submission.

June /25

OCNI Reception @ CNS Conference (Toronto)

Ready4SMR Workshop @ CNS Conference

15th OCNI Annual Charity Golf Tournament (Lionhead)

OCNI, SIMSA – Saskatchewan Industrial and Mining Suppliers Association, and First Nations Power Authority welcomed a delegation of Saskatchewan-based companies

August /25

OCNI Tours BWXT Cambridge Facility – Industry capability showcase.

September /25

OCNI Nuclear Industry Day (Scarborough) – (new joint format with OPG & Bruce Power).

CNL Banquet & Industry Day (Chalk River)

Tee-Rific Charity Golf Tournament

Isotope Leadership Event (with CNIC @ U of T)

Tritium Conference (Ottawa)



Connection

OCNI creates and maintains strong linkages among members and customers that lead to contracts for members | Enable knowledge sharing, networking, and collaboration

In 2025, OCNI strengthened ties across Canada's nuclear industry through strategic engagement, collaboration, and knowledge exchange. Through supplier events, workshops, community initiatives, and leadership forums, OCNI connected members, utilities, and industry partners, fostering dialogue, driving innovation, and supporting member success.

Canadian Supplier Engagement: Connecting Members and Utilities

We started off the year with OCNI's Supplier Engagement Event Series, highlighting the vital role of members in Canada's nuclear supply chain. In October 2024, OCNI recognized Celeros Flow Technology at their Burlington facility, joined by MP Pam Damoff, MPP Effie Triantafilopoulos, Bruce Power, and OPG, to showcase innovation, SMR development contributions, and skilled job creation.

In February, OCNI and CNL co-hosted a workshop and technical tour, spotlighting advancements in SLOWPOKE reactors and nuclear battery research.

Summer engagement included the Ready4SMR New Brunswick Supply Showcase from July 28–30, hosted with New Brunswick Power and the University of New Brunswick (UNB). This regional event highlighted SMR readiness among Atlantic suppliers, strengthened partnerships with New Brunswick organizations, and connected participants with national industry leaders.

September 2025 saw the launch of OCNI's two-day Nuclear Industry Day, held in partnership with OPG and Bruce Power. This brand-new event brought together over 550 attendees and 86 exhibitors for connection, innovation, and collaboration, featuring technical sessions, panel discussions, and targeted B2B meetings, showcasing the latest advancements in Canada's nuclear supply chain.

Later in September, OCNI, in partnership with Canadian Nuclear Laboratories (CNL), hosted a Banquet Dinner and Industry Day on September 17–18. The event featured CNL-led sessions on Sustainability, Procurement Opportunities, and Mission Updates, offering members an in-depth view of research priorities, operational initiatives, and partnership opportunities.

Connecting Members to Industry Partners

OCNI continued to strengthen collaboration with research institutions, industry partners, and international organizations throughout 2025.

In April, OCNI partnered with the Canadian Nuclear Association (CNA) and the Korean Nuclear Association (KNA) to host joint sessions in Ottawa, welcoming Canadian, French, and Korean nuclear leaders for an afternoon of collaboration, insight, and international engagement. Presentations covered supply chain strategy, nuclear opportunities, project planning, and economic development. The sessions concluded with targeted B2B meetings between Canadian suppliers and GIFEN representatives, turning dialogue into actionable partnerships. In a major milestone, OCNI, I2EN, GIFEN, CNA, and CANHC signed agreements to advance workforce planning and human capacity building in the nuclear sector.

We were also proud to participate in the Canadian Nuclear Society (CNS) Annual Conference, where OCNI hosted a Ready4SMR workshop that brought together industry leaders, innovators, and stakeholders to discuss the future of Small Modular Reactors and opportunities for Canadian suppliers.

In September 2025, OCNI partnered with the Canadian Nuclear Isotope Council (CNIC) and the University of Toronto's Engineering Career Centre to host the Canadian Isotope Industry Night. The event brought together students, suppliers, and industry partners to explore career opportunities and highlight Canada's leadership in medical isotope research, innovation, and radiopharmaceutical development, fostering collaboration and engagement across the sector.



The month concluded with the Tritium Conference from September 21–25, hosted in partnership with CNL, Kinetics, Laurentis Energy Partners, and the Fusion Energy Council of Canada. This event emphasized tritium technology, research collaboration, and cross-sector engagement, offering members and partners an opportunity to explore innovation and forge new connections within the industry.

Celebrations and Community Connections

OCNI celebrates member achievements and supports local communities throughout the year. December 2024 featured the 45th Anniversary AGM and Holiday Luncheon, recognizing member contributions, introducing a new Board of Directors, and sharing strategic updates.

Charity golf tournaments in Bruce County and Niagara raised funds for Indigenous youth, child and family services, and community development initiatives, including the Bruce County Charity Golf Tournament (May 29), the Tee-Rific Charity Golf Tournament (September 4), and the 15th Annual Charity Golf Tournament (June 24).

Member receptions and workshops, including Ready4SMR events and the CNS Conference, fostered professional connections and networking. OCNI also highlighted the achievements of members like Celeros FT, combining recognition with opportunities for collaboration.



Advancing Knowledge and Leadership

OCNI drives knowledge sharing and professional development through webinars, workshops, and forums. Early 2025 introduced a series of technical and policy-focused webinars. On February 4, OCNI partnered with EDF on a session exploring AFCEN Codes & Standards, helping suppliers strengthen compliance frameworks. This was followed on February 13 by the OCNI–StrategyCorp webinar, providing policy and political insights into Canada's energy and nuclear landscape.

In March 2025, OCNI partnered with NRG Events for the #NextGen2NetZero Nuclear Technology Forum in Ajax, Ontario, bringing together industry leaders, policymakers, academics, and young professionals to explore workforce development, advanced reactor technologies, and nuclear's role in a net-zero future.

Throughout the year, OCNI's programs helped members lead and adapt in a rapidly evolving nuclear landscape, connecting suppliers with utilities, industry partners, and communities.

These initiatives strengthened collaboration, inspired innovation, and reinforced OCNI's mission to build a connected, resilient, and forward-looking Canadian nuclear industry.





Capacity

Empowering the Nuclear Supply / Chain for a Sustainable Future

In 2025, OCNI advanced its mission to strengthen Canada's nuclear supply chain by building technical capability, growing knowledge mobilization efforts, and promoting inclusive participation in the sector's growing workforce. Through options for targeted training, strategic partnerships, and continued progress under the Ready4SMR program, OCNI helped ensure that Canadian companies are equipped to meet the rigorous standards of nuclear deployment at home and abroad.

Growing a Qualified and Competitive Supply Chain

Through the Ready4SMR initiative (funded by Natural Resources Canada and regional partners including Atlantic Canada Opportunities Agency and Prairies Economic Development Canada), OCNI supported over 60 suppliers across Atlantic Canada, Ontario, and Saskatchewan as they explore the opportunities in the nuclear supply chain. Companies participated in workshops and webinars that demystified the path to nuclear qualification, leveraging tools such as the OCNI's Roadmap to Becoming a Nuclear Qualified Supplier.

Building on these foundations, OCNI participated in a CSA Group to finalize and prepare for publication two research reports improving the readiness of codes and standards for advanced reactor deployment:

- Standards for Advanced Manufacturing for Small Modular Reactor Applications, and
- Applicability of CSA N299 Quality Assurance Standards for Small Modular Reactor Supply Chain

These studies will help align standards, manufacturing innovation, and digital technologies to strengthen Canada's industrial base for next-generation reactors.

OCNI continues to explore preferential access to future CSA N299 training content for members, ensuring cost-effective pathways to qualification and certification once the new modules are released.

Indigenous and Regional Capacity Building

OCNI's partnerships with Indigenous organizations remained central to its capacity-building strategy. Through Ready4SMR Phase 2 in New Brunswick, OCNI and the North Shore Mi'kmaq Tribal Council advanced recommendations from the Indigenous SMR Supply Chain Gap Analysis by emphasizing training, business development, and equitable procurement. OCNI's participation in workshops co-hosted with the Joint Economic Development Initiative (JEDI) and the Cando network strengthened awareness of SMR-related opportunities in Atlantic Canada, while new sessions in Saskatchewan built on the success of Pivoting to an SMR Ready Supply Chain events.

These collaborations have fostered inclusive participation in the clean energy economy and laid the groundwork for long-term Indigenous leadership in Canada's nuclear future.

A National Network for Readiness

From New Brunswick to Saskatchewan, OCNI organized webinars, supplier days, panels, and regional roundtables that connected utilities, developers, and Tier 2–3 suppliers. Key events included:

- Ready4SMR Saskatchewan Industry Day (Saskatoon, SK)
- NB Nuclear Industry Day (Fredericton, NB)
- Ready4SMR Showcase in Conjunction with 2025 Canadian Nuclear Society in Toronto
- Atlantic Indigenous-led Energy Symposium (Moncton, NB)
- SMR Canada Summit (Calgary, NB)

Through these collaborations, OCNI not only enhanced awareness of supply chain standards but also encouraged new entrants to pursue nuclear certification and partnership opportunities.

Innovation and Advanced Manufacturing

The Cluster for Advanced Materials & Manufacturing in Nuclear Applications (CAMiNA), supported by OCNI, continued connecting industry and research partners across Canada. In 2025, OCNI in collaboration with the CAMiNA team led by Professor Stephen Veldhuis, Director of McMaster's Manufacturing Research Institute and Chair of CAMiNA, showcased applications of advanced manufacturing via webinars, workshops and conference sessions. These included applications of additive manufacturing technologies, Internet of Things, and Artificial Intelligence.

These efforts reinforce OCNI's leadership in bridging innovation and quality, helping Canadian manufacturers transition from demonstration to deployment.



Global Reach

Expanding Canada's Nuclear Influence Through Global Partnerships and Strategic Engagements



OCNI maintains a focus on Global Reach to enable supply chain members to connect with emerging and high-growth international markets. Our goal every year is to expand OCNI's role as a strategic export enabler by connecting Canadian nuclear suppliers with global markets through trade missions, international partnerships, and knowledge exchange.

Our annual International Engagement includes planned outgoing and incoming trade missions together with other incoming missions which we're asked to support by Trade Commissioners or other international partners. The program is anchored by our annual CanExport funding request that supports up to five packages with a total value of \$250,000 for funded activities on outgoing or incoming trade missions.



Dates	Destination/Market	Comments/Benefits
October 20 – 22, 2024	Hamburg, Germany European Association of Nuclear Medicine	Trade Mission together with Canadian Nuclear Isotope Council – This Global Reach initiative connects organizations and increases capacity in the field of nuclear medicine.
October 20 – 22, 2024	UK Nuclear Symposium (London)	CNA / NEI organized event included Canadian speakers. This Global Reach initiative connects OCNI to the UK Nuclear Dialogue
November 11 – 15, 2025	Incoming Korean trade mission	Korean Atomic Industrial Forum led mission to Canada for SMR study tour, increasing connection opportunities for members.
November 12 – 14, 2024	Rebuild Ukraine and Poland visit with Minister of Energy	Ministry of Energy organized sudden visit to Poland around Rebuild Ukraine conference, placing OCNI in the global nuclear dialogue with the Ministry of Energy.
March 27th, 2025	Philippines	Discussion with delegation led by Philippines Undersecretary of Energy – precursor to visit later in the year and advocating for Canadian technology in this emerging market.
April 8-10, 2025	4th International Conference on Nuclear Energy (Sofia, Bulgaria)	OCNI invited by Canadian Embassy to support emerging Canadian opportunities in Bulgaria.
April 14th, 2026	OCNI / GIFEN Networking for OCNI members (French Market)	Held in conjunction with the CNA conference and precursor to our November French Industry tours, focused on increasing connections and capacity with global collaboration.
April 15th, 2026	KNA Industry Day for OCNI members (Korean Market)	Held in conjunction with the CNA conference and precursor to our June trade mission to Korea, focused on increasing connections and capacity with long standing partners in Korean market

Dates	Destination/Market	Comments/Benefits
April 22 – 24, 2025	Philippines	OCNI invited to Meralco Giga Summit to present about Canadian nuclear market and technologies, advocating for Canadian nuclear technology
April 28 – May 2nd, 2025	Incoming Norwegian Delegation	Study mission of Norwegian industry and government representatives, precursor to OCNI's October 2025 mission to Sweden and Norway. This places the Canadian nuclear supply chain in their discussion on an upcoming choice for nuclear technology.
May 26th, 2025	Estonia	Visit to Toronto of Estonian delegation focused on helping to decide on a nuclear vision/strategy for Estonia. Networking with members at OITC to increase their global connections
June 14 – June 20, 2025	Korea / Japan	CanExport supported trade mission in coordination with CNA and also Invest Quebec. Korea portion focused on CANDU refurbishment options and B2B meetings for members, Japan included a trade show. Members seek to increase market share and connections in markets poised to increase spending on nuclear energy
September, 16, 2025	European Parliament Delegation	Small group of parliamentarians on tour of Canada to understand potential nuclear technologies and services.

OCNI submits our CanExport application every year in January, for approval by March, for the period from April 1 to March 31. Our process for input includes a member survey, discussions with key partners and government representatives and alignment with our international partners including the Canadian Trade Commissioners.

The objective is to present a balanced list of opportunities for expanding global reach including returning to strong, traditional markets as well as exploring new ones.

Look for our 'Annual Lookahead' each January in which we forecast our missions for the year.



Advocacy

Strengthening the Nuclear Industry through Active Advocacy and Community Engagement

In 2025, OCNI further solidified its position as a trusted, sought-after voice for Canada's nuclear supply chain—engaging provincial and federal governments to support industry growth, market access, and long-term policy certainty.

To achieve this, OCNI expanded its partnership with StrategyCorp to strengthen supply chain influence and extend engagement to emerging nuclear jurisdictions. In addition to sustained dialogue with federal and Ontario leaders, OCNI actively engaged governments in Alberta, Saskatchewan, and New Brunswick to help lay the groundwork for regional supply chain development.

Additionally, as further evidence of our growing reputation among political decision-makers, OCNI was directly asked by government officials to make formal submissions to:

- Global Affairs Canada as part of their consultations ahead of the CUSMA Joint Review, with OCNI recommending improved trade provisions, skilled worker mobility, and harmonized regulatory frameworks across North America; and
- Finance Canada's Pre-Budget consultations, in which we urged policy support for Indigenous suppliers, cost recovery mechanisms, and ITC access.

OCNI welcomed both the federal Budget and the Ontario 2025 Fall Economic Statement as clear affirmations of the critical role of nuclear energy in Canada's clean energy transition:

- The federal budget emphasized predictability and infrastructure investment for nuclear projects. OCNI was pleased to see alignment with industry priorities it outlined in its submission, including tax credits, export support, and regulatory clarity.
- Ontario's Fall Economic Statement reinforced the province's leadership in nuclear development, highlighting SMRs, refurbishment, and strategic planning for large-scale nuclear.

These outcomes demonstrate that OCNI's efforts are ensuring members' priorities are visible and respected.

In 2026, OCNI will pursue targeted government partnerships to strengthen Canada's nuclear supply chain—building the workforce, skills, and capacity required for sustainable growth. To improve access and transparency, OCNI will launch a dedicated Advocacy page on our website in 2026. Members will be able to:

- Browse our letters to government;
- Access key submissions and position statements;
- Download tools to support their own advocacy work.



Celebrating Our Members

Honouring the Achievements that Drive Innovation and Growth

The accomplishments of our members continue to inspire us, and we are honored to champion and celebrate their milestones. While it's impossible to capture every achievement, we're delighted to highlight several recent events that demonstrate our members' dedication and innovation.

Industry Engagement and Innovation

This year, we had the privilege of attending Framatome's Technology and Innovation Day at the Nuclear Innovation Institute's Advanced Technology Campus. This event provided an exceptional opportunity to connect with industry leaders and explore cutting-edge advancements in nuclear technology.

Recognizing Excellence in Nuclear Manufacturing

On October 4th, 2024, OCNI proudly hosted a special celebration in partnership with Ontario's Nuclear Advantage, honoring the remarkable achievements of Celeros Flow Technology. Following their successful completion of the ASME Nuclear survey, Celeros has been recommended for N, NA, NPT, and NS Nuclear stamps for Class 1, 2, and 3 pumps. This significant milestone reflects their commitment to supporting Canadian content requirements for major projects, including the DNNP BWRX300 SMR and Bruce C.

Supporting Critical Infrastructure

OCNI had the opportunity to visit Pacer Air Freight at their new facility to learn more about their specialized freight services supporting the nuclear sector. Pacer plays a vital role in major industry projects, including those at Bruce Power, ITM Isotope Technologies, and Isogen's Lu-177 initiative, ensuring the safe and timely transport of critical medical isotopes used in cancer treatments.

The Value of Member Facility Visits

Throughout the year, OCNI conducted visits to several member facilities, including BWXT, Promation, Exco Energy, Fusering, and Amedyne Solutions. These site visits are invaluable to our organization and the broader nuclear community.

They provide firsthand insights into the advanced capabilities and innovative solutions being developed across Canada's nuclear sector, while strengthening relationships between members and fostering knowledge exchange. By witnessing operations in action, we gain a deeper understanding of the technical expertise, quality standards, and commitment to excellence that define our membership.

These visits also help us identify opportunities for collaboration, showcase best practices, and better advocate for the needs and achievements of our members within the industry. We extend our sincere thanks to all members who welcomed us and demonstrated the remarkable capabilities of Canada's nuclear sector.

Growing Our Community

We are pleased to welcome new members from Canada and internationally, expanding our membership base to 270 and counting! Here's to continued growth, collaboration, and remarkable achievements across our entire membership!



Members 2025

A & C Tool Inc.	Patriot Forge Co
ABB Inc.	PCL Nuclear Management Inc.
Aberfoyle Metal Treaters Ltd.	Pelican Energy Partners
Accenture Inc.	PinAcle Stainless Steel
Actalent Services	Pinnacle Logistics Solutions Ltd.
Acuren Group	Plan Group Inc
ADEXFLOW INTERNATIONAL	Powell Canada Inc
AECOM-Canada Nuclear Services	ProAffirm Inc.
Aecon Nuclear	Prolucid Technologies Inc
AeroTek Manufacturing Ltd.	Promation Nuclear
Agile Bear	PTAG
Agilus Work Solutions	Quantum CNC Inc.
Ahlberg Cameras AB	Quantum Events Inc.
Alberici Constructors, Ltd.	Radiation Safety Institute of Canada
Alithya Digital Technology Corporation	RadSafe Canada Ltd.
Alps Welding Ltd.	Raise Limited
AlumaSafway Inc.	RdF Corporation
Amidyne Solutions Inc.	REEL COH Inc.
Anchor Danly	Ritepro LTD
Anishinabeg Communications Inc. (dba Anish Branding)	RN Tooling Corporation
ANRIC Enterprises Inc.	RonOberth Consulting
Armo-Tool Limited	Rotork Controls (Canada) Ltd.
Armour Valve Ltd.	RSCC Nuclear Cable
Arrow Machine and Fabrication Group	Sargent & Lundy
Artelia Group	Sartrex Power Control Systems Inc.
Artificer TW Ltd.	Schulz Electric, Power Systems by Timken
ASC Engineered Solutions, LLC	SciWise Solutions
ASI Group Ltd.	SDT North America
Assystem	Seals Unlimited an Applied Company
ATS Industrial Automation	Shawflex
Avatara Software Inc.	Siemens Energy Canada Limited
Aversan	Southwestern Manufacturing Inc.
B.C. Instruments	Special Electronics & Designs (SED) Inc. / Ropa Technologies Inc.
Bantrel Co.	Stantec Consulting Ltd
BCS Inc.	Stern Laboratories Inc
BFP Bestobell LTD	Stevcon Packaging & Logistics Ltd. (SP&L)
BFC Technologies Inc.	Strategic Nuclear Solutions International (SNSI)
Big Red Oak	Stuart Hunt & Associates Ltd.
Bird Construction Industrial Services Ltd	Sulzer Pumps (Canada) Incorporated
Black & McDonald	Sunny Corner Enterprises Inc.
Blueline Technical Services	Swagelok Ontario / Atlantic Canada
Bourque Industrial Ltd	SYSTRA Canada Inc
Breck Construction	Tagg Design Inc.
Brotech Precision CNC Inc	Team Industrial Services
Bruce County	Technel Engineering Inc.
BWM Industrial Automation	Technical Standards & Safety Authority
BWXT Canada Ltd.	Terrestrial Energy Inc.
Cadre Staffing Inc.	The Georgian College of Applied Arts & Technology
Caitlin Stone Consulting	The Machining Group
Calian Ltd.	The Municipality of Kincardine
Camfil Canada Inc.	The Regional Municipality of Durham
Canada Metal North America	Thermon Canada Inc.
Canadian Association of Nuclear Host Communities	Thorburn Flex Inc.
Canadian Bearings Ltd.	Thurston Machine Co.
Canadian Council for Aboriginal Business	Timken Canada LP dba Standard Machine
Canadian Nuclear Laboratories (CNL)	Tioga Pipe
Canadian Power Utility Services Limited.	TOMCO Group of Companies
Canadian Radiation Protection Association (CRPA)	Toshont Power Products Inc.
Candu Energy Inc., an AtkinsRéalis Company	Trenergy Inc.
Carpenters Regional Council (CRC) UBC Local 2222	Trillium Flow Technologies
CCA Electrical & Technical Services	Tron Construction and Mining LP
CCNuclear Inc.	TW Metals - Nuclear Materials Solutions
Celeros Flow Technology	Tyne Engineering Inc.
CGIS	UCC Industries International Inc
Circuit Plus Inc.	Ultra Torq Bolting Tools
City of Owen Sound	UNENE - University Network of Excellence in Nuclear Engineering
Clavel Quality Consulting Ltd	Unified Alloys (Edmonton) Ltd.
Colliers Project Leaders	Unified Engineering
Contro Valve Inc	UniTech Services Group, Inc.
CONUR S.A.	Vacuum Products Canada Inc.
Cooke & Denison Limited	Valbruna ASW Inc.
County of Renfrew	VDM Metals Canada Ltd.
Creative Fire LP	Victaulic Company of Canada Ltd.
Cummins Canada ULC	WAG QA Services Canada Inc.
Curtiss-Wright Nuclear Canada	Warrior Engineering Ltd.
DB2 Consulting Inc.	Westinghouse Electric Canada
DCS Controls Ltd.	White Cap
DBB Consultants	Wild Matriarch Inc.
Delta T Heat Exchangers	Wirex Controls Limited
Dewar Industrial Services Inc.	Wittenstein, Inc.
E. S. Fox Limited	Work Based Learning Consortium
Eagle Eye NDT	Worley Chemetics
Earle M. Jorgensen Canada	WSP Canada Inc.
EDF SA	WWS Nuclear
Energy Steel	X-Energy Canada
EnergySolutions Canada Corporation	
Evident Canada	
Exco Energy	
EXO Insights Corp.	
FBT Inc.	
Fermi Solutions Inc.	
First Nations Power Authority	
Flexitallic Canada Ltd.	
Forged Operations Inc	
Forget The Name	
Foster Films Canada	
Framatome Canada Ltd.	
FuseRing Inc.	
GE Steam Power Canada Inc.	
Girotti Machine	
Glenair Inc.	
Globotech Inc.	
Gowling WLG (Canada) LLP	
Graham Nuclear Ltd	
Great Lakes Industrial Controls	
GTT Digital Corporation	
Hamilton X Packaging & Pallets Co Ltd.	
Harbour Technologies	
Hatch Ltd.	
Helmets to Hardhats	
Henry Controls Inc.	
Heritage Safety Products Ltd.	
Hexagon Asset Lifecycle Intelligence Division	
Hilti (Canada) Corporation	
Hitachi Canada (branch of Hitachi America, Ltd.)	
Hooper Welding Enterprises Ltd	
Hoskin Scientific	
Howell Pipe and Valve Supply	
HumanSystems Incorporated	
Humber Polytechnic	
Hydra-Fab Fluid Power Inc. a HAWE Group Company	
Hydro Inc.	
IMI Critical Engineering	
International Brotherhood of Boilermakers	
ION Nuclear Consulting Limited	
IR Supplies and Services	
Isowater Corporation	
J.A. Plourde Performance Ltd	
JNE Welding Limited Partnership	
Kai Cao Inc.	
Kanata Electronic Services Ltd.	
KOTRA Toronto	
Krohne, Inc	
KSB Pumps Inc.	
L3Harris MAPPS	
Lakeside Process Controls	
Laurentis Energy Partners	
Leesta Industries Ltd.	
Leonardo DRS, Naval Power Systems	
Levitt-Safety Ltd.	
Liburdy Dimetrics Corporation	
Little Lakes Machine & Tool Co. Ltd	
Lokring Eastern Canada	
Magna IV Engineering, Inc	
Makhos Inc.	
Makwa-Cahill Limited Partnership	
MAKWA-DEWAR GP INC.	
March Consulting Associates Inc.	
Marmen Inc.	
Marsh Instrumentation Ltd	
Marshall Radiation Protection Products	
McCann Equipment Ltd.	
McMaster University Nuclear Operations and Facilities	
Metalzr Profiles Inc.	
MFE Inspection Solutions	
Millwright Regional Council	
Mirion Technologies Inc.	
Morson International Inc.	
MZConsulting Inc.	
New Era Group	
Niagara Energy Products Inc (NEP)	
Niagara Fasteners Inc	
Norda Stelo/STONE Oil and Gas	
Nordin (Canada) Inc.	
North American Crating Inc.	
Nuclear Insurance Association of Canada	
Nuclear PromiseX (NPX)	
Nuclear Waste Management Organization	
Nu-Tech Precision Metals Inc.	
Nuvia Canada	
NWI Precision Tube ULC	
Ontario Tech University	
Opti-Tech Scientific Inc	
OTS Offshore Technologies Services Limited	
Owl Vision Strategies	
Pacer Precision Logistics	
Pall (Canada) ULC	
Paragon Energy Solutions	
Park Derioche Inc	

Financial Health

OCNI works to ensure mission execution while balancing all strategic focus areas.

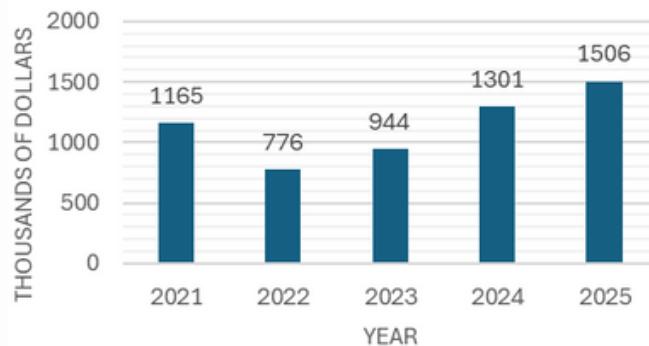
Membership

OCNI continues to maintain a strong membership, standing at 270 members at year-end.

Annual Financial Audit

OCNI's annual financial statements were prepared in accordance with Canadian accounting standards for not-for-profit organizations. The annual audit was conducted by OCNI's auditor Timothy Arulappa, CPA, CA, LPA.

OCNI Net Assets



(In Thousands of Dollars Canadian)

2025

2024

Revenue

Event revenue	\$963.5	\$1,069
Membership fees	\$798	\$757
Tritium Conference	\$734	\$0
Grants	\$140	\$180
Ready4SMR (Atlantic Canada)	\$87	\$107
Trade missions	\$79	\$211
Ready4SMR (NRCan)	\$77.5	\$22
Ready4SMR (Prairies Canada)	\$58	\$109
Investment income	\$50	\$55
NGen project	\$25	\$0
Sponsorships	\$10	\$4
Government assistance	\$0	\$5
	\$3,022	\$2,519

Direct Costs

Tritium Conference	\$722	\$0
Event costs	\$377	\$349
Ready4SMR (Atlantic Canada)	\$129.5	\$125
Ready4SMR (NRCan)	\$110.5	\$25
Trade mission costs	\$80	\$205
Ready4SMR (Prairies Canada)	\$59.5	\$145
NGen project	\$29	\$0
	\$1,507.5	\$849

(In Thousands of Dollars Canadian)	2025	2024
Expenditures		
Salaries, fees, and benefits	\$900	\$878
Public & government relations	\$64	\$64
Rent and utilities	\$52	\$48
Conferences, industry events & member dues	\$44	\$33
Communications and website	\$40	\$41
Advertising & promotion	\$30	\$17
Travel	\$29	\$42
Accounting & legal	\$20	\$24
Bank & merchants charges	\$20	\$26
Indigenous engagement	\$20	\$17
Awards and scholarships	\$20	\$12
Market Studies	\$15	\$0
Sponsorships & donations	\$15	\$25
Insurance	\$12.5	\$12
CEO transfer costs	\$9	\$12
Supplies and printing	\$8.5	\$14
Consulting fees	\$6.5	\$47
Amortization/Bad Debt	\$3	\$0
Annual general meeting	\$1	\$1
	\$1,309.5	\$1,313
Excess (Deficiency)	\$205	\$357
Net Assets	\$1,506	\$1,301

Meet The Team

Our team may be small, but we're mighty in our dedication and impact! Comprising seven full-time employees and 3 exceptional consultants, we bring a blend of expertise, passion, and commitment to advancing our mission.



Ivette Vera-Perez
President & CEO



Brian Fehrenbach
Vice President, Strategy & Growth



Sarina Harrison
Senior Manager, Partners & Events



Ruth Puckrin
Senior Accounting Clerk



Lucy Brown
Manager, Communications & Programs



Arwa Kapacee
Manager, Operations & Memberships



Melissa Christie-Brown
Administrative Assistant

Consultants



André Pelletier
Regional Project Manager -
Ready4SMR



Ron Oberth
Special Advisor to the CEO



Christopher Gully
Communications

STRATEGIC PLAN

Vision

An innovative, sustainable, and globally competitive Canadian nuclear supply chain at the heart of clean energy, economic development, and energy security.

Mission

Deliver measurable value to members by facilitating business growth, revenue opportunities, and strategic partnerships across Canada's evolving nuclear ecosystem and high-potential international markets.

Tagline

Clean Energy. Strong Economy.

CORE VALUES



Service Excellence

Providing reliable, value-added services to members



Collaboration

Enabling connections, partnerships, and knowledge sharing



Integrity

Doing the right thing with transparency and accountability



Diversity, Equity & Inclusion

Building a culture of belonging and enabling access and opportunities for all

GOALS

STRATEGIC IMPERATIVES



Overarching Goal

Deliver value to members

Create Business Pathways

Amplify Member Visibility and Influence

Position OCNI as a Knowledge Leader and Sector Convener



Connection

Enable knowledge sharing, networking, and collaboration

Deepen Stakeholder Engagement

Build Strategic Alliances



Capacity

Support industry capacity growth to meet sector demands

Grow and Diversify Membership

Strengthen Supply Chain Readiness

Enable Talent Development



Global Reach

Enable supply chain members to connect with emerging and high-growth international markets

Enable Export Growth Opportunities



Advocacy

Advocate for opportunities to support the sustainable growth of a Canadian nuclear supply chain

Champion Supply Chain Policy



Contact Us



905-839-0073



hello@ocni.ca



www.ocni.ca



1550 Kingston Road Suite 219,
Pickering, Ontario L1V 1C3