



**Ted Betts**

Ted is a lawyer and partner at Gowling WLG, Head of the Infrastructure and Construction Group, and a leader in the Nuclear Group. After nearly 30 years of legal experience, he is recognized as one of Canada's top infrastructure and nuclear lawyers, advising on major projects including SMRs, refurbishments, and isotope initiatives. Ted is a Certified Specialist in Construction Law, earned Certificate in Canadian Nuclear Law from CNLO (2015) and a Certificate in International Nuclear Law from OECD/NEA-INLA (2017). He led negotiations for landmark nuclear power projects in Canada and globally, including the Darlington SMR project and El Dabaa project in Egypt. He has extensive board experience, having chaired risk and governance committees for the boards of multiple, major non-profit organizations and industry associations, including building risk management frameworks and DEI programs. Ted's expertise in legal analysis, nuclear law, and board leadership will help strengthen OCNI's governance and support its members' growth.

My candidacy for the OCNI Board is driven by a deep commitment to advancing Canada's nuclear sector and supporting the companies, innovators and skilled trades that form its backbone. I am passionate about the pivotal role our industry plays in delivering clean, reliable energy and driving economic growth, and I believe OCNI is uniquely positioned to help its members seize the opportunities ahead. If elected, I will focus on three key priorities:

1. Strengthening the Canadian Nuclear Supply Chain: I will champion initiatives that expand opportunities for OCNI members—both domestically and internationally—by supporting advocating for policies that facilitate market access, and promoting the capabilities of Canadian suppliers on the global stage.
2. Preparing for what is next: As a global nuclear and infrastructure lawyer, my career has always thrived on helping clients stay aware of and ahead of coming trends and market innovations. On the Board, I will deploy my broad and global experience in guiding the

OCNI to support its members and the industry as we navigate new and advanced reactor technologies, an industry expanding into new subsectors (such as data centres and medical isotopes), and the profound impact of artificial intelligence.

3. Enhancing Board Governance and Risk Management: Drawing on my extensive experience establishing and leading risk committees and governance frameworks, I will work to ensure the OCNI Board operates with best-in-class oversight, transparency, and accountability. I will advocate for robust risk management practices and help foster a culture of continuous improvement in Board operations.

4. Fostering Diversity, Equity, and Inclusion: I am committed to building on OCNI's efforts to create an inclusive and innovative industry. My experience developing Board-level DEI programs will help ensure that diverse perspectives are represented and valued, driving better decision-making and stronger performance across the organization.

My background as a leading infrastructure and nuclear lawyer, combined with decades of board and governance experience, equips me to provide strategic insight, legal acumen, and practical solutions to the Board. I understand the technical, regulatory, and commercial challenges facing our sector, and I am ready to help OCNI and its members navigate this period of transformation and growth. I am eager to serve, to listen, and to work collaboratively with all members to ensure OCNI remains a powerful advocate and resource for Canada's nuclear supply chain. Thank you for your consideration and support.