I am pursuing an OCNI board position with the intention of working collaboratively to further the nuclear industry in Canada. Three areas of focus are:

- 1. Industrial-sector best practice, with an emphasis on safety. Drawing on over a decade of experience executing major projects in the Oilsands where construction and operational safety performance is world class, I will draw from these best practices for meaningful input to the OCNI. Bird, as a top 5 company in Canadian construction volume has a wealth of knowledge and experience from other industries that I will draw from and leverage for the benefit of the OCNI.
- 2. Project implementation models that effectively address risk and uncertainty in a collaborative fashion. Adaptive implementation models are particularly important for attaining best outcomes and with experience in Integrated Project Delivery ("IPD"), Alliance, Design-Build, EPC, and other custom solutions, I have experience developing and implementing new models. This experience extends to legal review, effective risk management framework, and collaborative negotiations. Developing the best possible collaborative solution to effectively address the needs of all project participants while building long-term relationships will serve OCNI mandates and further the nuclear sector.
- 3. Organization and industry readiness. As an industry, it is important to develop the right organization structure to adapt to challenges and opportunities that present themselves. Bird has effectively integrated other organizations in the past, having most recently acquired Stuart Olson, another major Canadian construction firm. My experience analyzing capabilities, developing strategy, and implementing organizational structures is directly transferrable into OCNI and industry best practice.

In an area as complex as the nuclear sector, bringing the best ideas and experience from all OCNI members is important. My experience as an individual contributor, a team member, and a group leader will help the OCNI further their vision to drive and strengthen a thriving nuclear supply chain through innovation and leadership.