Annual Report 2015 -2016

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ORGANIZATION OF CANADIAN NUCLEAR INDUSTRIES



Clean Energy for a Low Carbon Economy

## Our Members' Nuclear Products & Services

OCNI is an association of leading nuclear industry suppliers in Canada and abroad. In 2016 we grew to 215 members – our highest membership to date.

Advertising, Marketing & Communications **Business Development &** Consulting **Calibration & Testing Services Measuring & Test Equipment** Chemicals and Related Products **Contracting & Project** Management **Electrical Equipment & Components** (Misc.) **Engineering Services Equipment Qualification & Testing** Fluid Control Equipment (Valves, **Pumps & Related Equipement)** Industrial Maintainance Information Technology (Computers, Systems, Software) Instrumentation (Misc.) Machining and/or Fabrication (General) Material Handling, Packaging & Shipping Equipment and Services Medical Products & Services (Nuclear) NDE Nuclear Fuel (Mining, Processing, etc.) **Radiation Shielding Products** Raw Materials (Castings, Forgings, Bar, etc.) **Training and Simulation** 

# **STRATEGIC FOCUS AREAS**



**CONNECTION** Strengthen linkages between OCNI suppliers and utilities.

**READINESS** 





**GLOBAL REACH** Develop international opportunities for our members.

Increase supplier readiness for large

projects and refurbishment.

**ADVOCACY** Proactive government and public relations advocacy for nuclear power.

## **OCNI VISION:**

Promote the Canadian nuclear industry for the benefit of our members and by offering services that enable members to be successful in the domestic and global nuclear industry.

## **OCNI MISSION:**

Lead and strengthen a thriving Canadian nuclear supply chain.

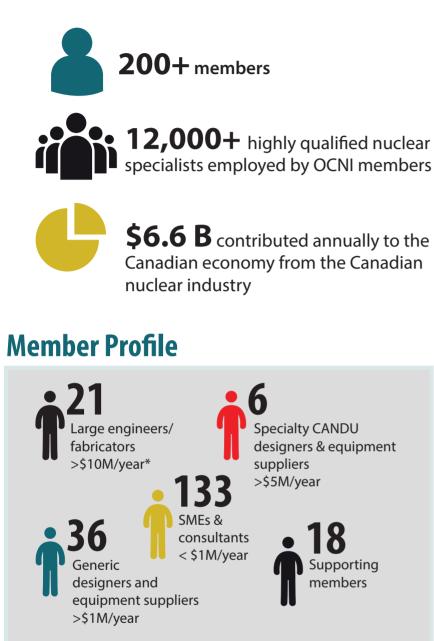
## **OCNI GOAL:**

Founded in 1979, OCNI is the leading and trusted voice of the Canadian nuclear supply chain actively promoting the production of safe, reliable and *clean nuclear energy for a low carbon economy*.



Clean Energy for a Low Carbon Economy

# **About OCNI**



\*Nuclear revenues



Clean Energy for a Low Carbon Economy

#### ORGANIZATION OF CANADIAN NUCLEAR INDUSTRIES

#### A Clear Voice for the Nuclear Supply Chain

From the cover of this report to its end, you will see a new look, new logo and a new acronym more clearly reflecting the Organization of Canadian Nuclear Industries (OCNI).

Our new look is reflective of our industry DNA and of our confident outlook for the future of suppliers in the Canadian nuclear industry. Visit our new website (www.ocni.ca) to check out our enhanced digital presence and send us your feedback.

OCNI is a clear voice supporting the supply chain community and its goals in this time of change and growth.

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# **OCN** President's Message



**Ron Oberth** OCNI President & CEO A swe reflect on the past year and look forward to our 2017 action plan, I am reminded of our industry's history and the important role nuclear suppliers have played, starting with the development of CANDU technology.

# This fall, we exit from a period of quiet-but-steady preparation into a massive project phase that will last for more than a decade. As suppliers, this is a time of significant leadership with nothing less than the industry's future riding on the outcome.

Ontario Power Generation has moved into execution phase on the Darlington Refurbishment Project. Bruce Power is in high-gear preparing for its Major Component Replacement project. Throughout the past several years, as your industry representative, the Organization of Canadian Nuclear Industries (OCNI) has been preparing too. Our small team has worked to prepare and position our members for their collective role in these projects. We solidified partnerships and undertook initiatives with Canadian operators and the nuclear organizations that represent them. We helped move the industry into a state of readiness. Our 2016 initiatives have set us up for success. They include:

- A collaboration agreement with CANDU Owners Group (COG) on supplier development programs such as human performance and safety culture as well as shared systems for managing and sharing operating experience (OPEX) effectively and mitigating CFSI.
- Workshops and discussions with OPG and Bruce Power to provide clarity on expectations.
- Collaboration with post-secondary institutions to train the next generation of nuclear workers including a five-year bursary program at four Ontario colleges;

As our efforts on project readiness have grown, we have shifted to a more targeted approach in our global reach selecting trade missions that capture the most worthwhile opportunities. This past year these have led missions with Argentina and Poland (incoming) as well as trips to the US, China, and the World Nuclear Exhibition (WNE) in Paris. These missions have also served an advocacy role highlighting the strength of our industry to participating federal and provincial politicians.

This profile will be valuable as we strive to have nuclear recognized and play its appropriate role in global clean energy transformation. OCNI supported the CNA in its successful efforts to have nuclear research and development included in Canada's "Mission Innovation" program to help nations of the world combat climate change through the COP 21 accord.

OCNI's strength is the ability to connect our 215 members with domestic and global customers and partners, and with each other. Together we create industry excellence. It is a strength that comes from you, your leadership and participation. We look forward to serving and working with you in 2017.

Om C. Col

# OCNI Board Of Directors

James Gandhi Chair Aecon Nuclear

Samuel Peralta Treasurer Kinectrics Inc.

Michele Cheng-Newson Secretary Lakeside Process Controls

**Benoit Parent** Cummins Eastern Canada LP

**Celeste van Rensburg** Cameco Fuel Manufacturing

**Doug Burton** DB2 Consulting

**Jun Tang** BWXT Canada Ltd.

**Justin Hannah** SNC-Lavalin

Mark Zimny Promation Nuclear Ltd.

Martin Tulett Amec Foster Wheeler

**Mike Gabbani** GE Hitatchi Nuclear Energy Canada

Narinder Bains ATS Automation

**Ron Chatterton** WorleyParsons Canada Limited

OCNI STRATEGIC PLAN 2015-2020				
CONNECTION	READINESS	GLOBAL REACH	ADVOCACY	
Differentiator = OCNI Membership	Improve supplier performance on refurbs/large projects	Focus effort on markets with high potential	Proactive advocacy with government and public	STRATEGY
<ul> <li>Organize workshops for suppliers to present solutions to utilities</li> <li>Link Tier 1 members with Tier 2/3 members</li> </ul>	<ul> <li>Workshops to enhance utility-supplier communications</li> <li>Supplier training</li> <li>Share supplier OPEX</li> </ul>	<ul> <li>Analysis of International Markets</li> <li>Seek common solutions for domestic and international customers</li> </ul>	<ul> <li>Focus message on climate change and quality jobs</li> <li>Partner with other organizations to expand reach</li> </ul>	TACTICS
Strong linkage between Canadian utility customers and OCNI companies	Refurbishment and other large projects are successful	OCNI companies succeed in key export markets	Public and government support for nuclear in the supply mix	OUTCOMES



2015 - 16 Board of Directors



**OCNI Staff Members** Dr. Ron Oberth, President and CEO Marina Oeyangen, Director of Operations Lauren Thomas, Office Administration Ruth Puckrin, Accounting

# 2015/2016



Annual General Meeting





OCNI Christmas Luncheon



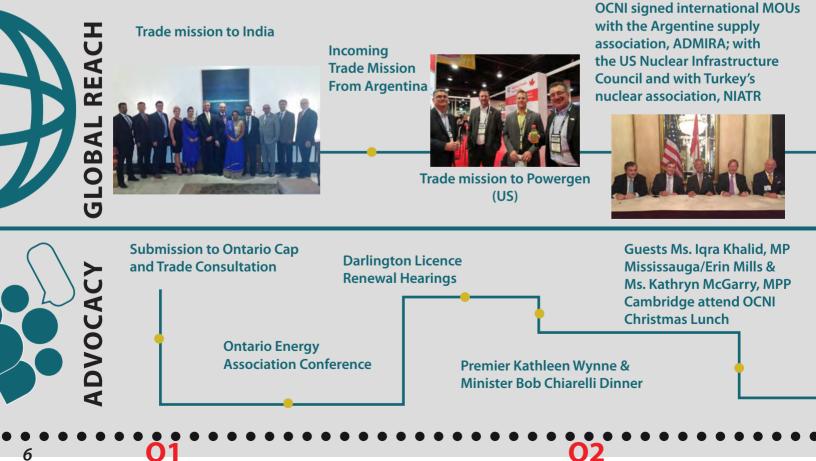
Jeff Lyash networking luncheon





COG/OCNI Counterfeit, Fraudulent or Suspect Items (CFSI) Workshop

COG/OCNI Refurbishment Workshop



# At A Glance

OPG Workshop & Suppliers Day - Ron Oberth with Pickering Mayor Dave Ryan and Clarington Mayor Adrian Foster



**OCNI Golf Tournament** 



Supply Chain Skills Gaps Survey



Canadian Nuclear Laboratories Workshop & Suppliers Day

Nuclear Industry Breakfast with Daniela Lulache, CEO of SNN, Romania





SNC-Lavalin Suppliers Day



**OPG Refurbishment Workshop** 

COG/OCNI Supplier Safety Culture Workshop



**EPC Refurbishment Workshop** 



**Trade Mission to China** 



Trade Mission to World Nuclear Exhibition, Paris

Incoming Trade Mission from Poland



Globe 2016 Conference in Vancouver. Ron Oberth with Minister Jim Carr





Hill Day in Ottawa - with Kim Rudd, Parliamentary Secretary to the Minister of Natural Resources

Queen's Park Reception - Marina Oeyangen with Minister Reza Moridi



Early Input on Ontario's Long Term Energy Plan

7

# 

- 4 Supplier Days
- 5 Networking events
- 3 Shared OCNI-COG Utility Events
- **3** OCNI-CNA events
- **30+** Charity and Regional Economic Development Events

## OCNI connects members to the nuclear operator community and industry stakeholders.

Through OCNI, suppliers get the contacts they need to promote their products and services; learn expectations and best practices; and create stronger business relationships.

OCNI brought members and operators together in the past year to work and contribute to our shared communities. Events included:

- Supplier Days where our members meet directly with operators to share the value of their services and materials;
- Informal networking on the golf course and at seasonal celebrations having fun while supporting the community, together;
- Workshops and activities where operators and suppliers partner on solutions for plant and industry issues.



In 2016, OCNI held four successful Supplier Days with lots of opportunity to meet with staff at Bruce Power, OPG, CNL and SNC. A great turnout of OCNI exhibitors and operator staff meant more networking and business connections.

In February 2016, OCNI held a luncheon with keynote speaker Jeff Lyash where members heard firsthand the new OPG CEO's plans for the company, refurbishment and a closer working relationship with Bruce Power.



Jeffrey Lyash with members of Women in Nuclear Canada.



Daniela Lulache, Chief Executive Officer of Nuclearelectrica, Romania, joined OCNI for breakfast and to share developments on the Cernavoda 3/4 CANDU project.

## **HIGHLIGHTS**

#### October – December 2015

- Bruce Power Suppliers
   Day
- Annual General Meeting & Conference
- OCNI Christmas Luncheon

#### January – September 2016

- Jeff Lyash networking luncheon
- OPG OCNI leadership breakfast meeting
- OPG Workshop & Suppliers Day
- OCNI Golf tournament
- Canadian Nuclear Laboratories Workshop and Dinner
- CNL Suppliers Day
- Nuclear Industry Breakfast with Daniela Lulache, CEO of SNN, Romania
- SNC-Lavalin Suppliers Day
- Supply chain skills gaps survey

# **READINESS**

- 5 Technical workshops
- 1 Partnership agreement with CANDU Owners Group (COG)
- 1 'Principles for Achieving Excellence in Refurbishment' document

#### When operators want work done, OCNI suppliers are job ready.

Suppliers provide value to nuclear operators through the solutions they provide to get the job done. They deliver best when they have an understanding of the operator's needs and expectations for products, services and on-site work.

OCNI partnered with CANDU Owners Group (COG), and with individual plant operators on workshops and other informal learning and networking opportunities. We shared operating experience and insights on best practices and challenges.

Supplier and utility representatives have strengthened their relationships and gained a better understanding of how, together, they can reach better outcomes to bring safe, reliable, clean and affordable power to millions of people in Ontario.



Excellence in Refurbishment: Through COG and OCNI, Canadian nuclear operators and suppliers created a peer group and workshops to address the Nuclear Leadership Forum refurbishment initiative.



In September 2016, OCNI signed a partnership agreement with CANDU Owners Group (COG), the organization representing CANDU operators worldwide. Together, we are tackling industry challenges and strengthening communication between operators and suppliers. Through these initiatives we will prepare for major component replacement projects and refurbishment.



Excellence in Refurbishment: Through Candu Owners Group (COG) and OCNI, Canadian nuclear operators and suppliers created a peer group and workshops to support the Nuclear Leadership Forum refurbishment initiative.



CANDU Owners Group and OCNI collaborated on workshop and awareness initiatives on counterfeit, fraudulent and suspect items (CFSI). Knowledge is a foundation for risk reduction on this important industry issue.



OCNI is supporting many training initiatives to prepare a new generation of workers. This includes funding for the Girls Excelling in Math and Science (GEMS) program. OCNI is also a founding partner of the Ontario Manufacturers Learning Consortium (OMLC) that also includes the Canadian Tooling and Machining Association (CTMA), the Canadian Manufacturers and Exporters Association (CME) and the Ontario Aerospace Council (OAC) to connect youth with business for skill development. Pictured above Left: OCNI bursary presentation to UOIT student. Right: OMLC graduation.

## HIGHLIGHTS

#### October – December 2015

 COG/OCNI Counterfeit, fraudulent or suspect items (CFSI) workshop

#### January – September 2016

- COG/OCNI Refurbishment Workshop
- OPG Refurbishment Workshop
- COG/OCNI Supplier Safety
   Culture Workshop
- EPC Refurbishment Workshop

#### OCNI Future Readiness Supports

- Girls Excelling in Math and Science (GEMS) program
- Ontario Manufacturers Learning Consortium (OMLC)
- Yearly bursary program awarded to Engineering Students in 4 different universities
- Yearly bursary program awarded to Trade Students in 4 different colleges.
- Deep River Science
   Academy

# GLOBAL REACH

- **3** International Partnership Agreements
- **2** Incoming Trade Missions
- **4** Trade Missions Abroad

#### **Creating International Opportunities Built On Domestic Strength**

In the past year, OCNI has followed the lead of our members. We've doubled our training efforts for members on operations and projects here at home.

At the same time, we are leveraging the continued growth in experience and expertise of our members to promote their businesses globally but in a more targeted way. As well, we are building strategic partnerships with organizations at home, and abroad, to widen our members' access to markets across the Globe.



**April 2016** OCNI led a trade mission to China with Parliamentary Secretary of Natural Resources Kim Rudd (MP, Northumberland) and 17 Canadian organizations including SNC-Lavalin. In September, SNC signed an agreement with China National Nuclear Corporation (CNNC) and Shanghai Electric Group Company to develop, market and build the Advanced Fuel CANDU Reactor (AFCR<sup>™</sup>).

China represents a significant opportunity. It needs to build the equivalent of 10 nuclear plants the size of the Darlington station to meet its 2020 electricity emission goals.

China's Future Nuclear Need



The Canadian Delegation took part in a successful Canada Business Seminar on June 29th. The seminar, hosted by OCNI and the Canadian Embassy, was held in concurrence with the World Nuclear Exhibition (WNE) in Paris.



**July 2016** OCNI signed a memorandum of understanding with the U.S. Nuclear Infrastructure Council (USNIC) at the Global Nuclear Energy Markets Summit in Washington, D.C. The memorandum provides OCNI and its members a working relationship with the U.S. supply chain. OCNI President Ron Oberth says "It will enable suppliers on both sides of the border in their shared goals on climate change while creating jobs in Canada and the U.S."



**2015** – **2016** OCNI welcomed two trade missions to Canada; one from Argentina, the other from Poland. Canadian suppliers are currently working on the Embalse nuclear station refurbishment in Argentina and there is further opportunity for OCNI members with the partnership project announced in late 2015 between Nucleoeléctrica Argentina SA (NASA), and China National Nuclear Corporation (CNNC).

## **HIGHLIGHTS**

#### October – December 2015

- Trade mission to India
- Trade mission to Powergen (US)
- Incoming trade mission to Argentina

#### January – September 2016

- OCNI signed international MOUs with the Argentine supply association, ADMIRA; with the US Nuclear Infrastructure Council (USNIC) and with Turkey's nuclear association, NIATR
- Trade mission to China
- Trade mission to World Nuclear Exhibition, Paris
- Incoming trade mission from Poland



# ADVOCACY

- 4 Provincial Government Events
- 2 Federal Government Events
- 1 Early Input to the Ontario Long-term Energy Plan

OCNI takes a leading role in growing both public and political support for nuclear power in Ontario, Canada and beyond.

#### OCNI is the voice of our members, the Canadian Nuclear Supply Chain.

As well, we partner with organizations like the Canadian Nuclear Association, Women in Nuclear, North American Young Generation of Nuclear professionals and other nuclear industry advocates to ensure maximum value to our members.

OCNI's message to government and public alike, speaks to the valuable contributions nuclear technology can offer for safe, reliable and affordable electricity. And, in a time when climate change is uppermost on everyone's mind, there is an important story to tell on its ability to significantly contribute to climate change and emissions reduction.



Ron Oberth with MP Erin O'toole.



Ron Oberth with Pickering Mayor Dave Ryan and Clarington Mayor Adrian Foster.

OCNI continues its strong relationships with representatives at all levels of government and across party lines, in the host communities, at Queens Park and on Parliament Hill.



**Queen's Park Reception** OCNI attended Hill Day 2016 and had an opportunity to connect with MPs from both sides of the house (Ontario MPP and Minister of Research, Innovation & Science Reza Moridi pictured above) along with colleagues from several other nuclear organizations. Together we shared our vision for the industry's future in Canada's clean energy mix.



OCNI attended the Mississauga Board of Trade Networking Breakfast, with the Honourable Navdeep Bains, Minister of Innovation, Science & Economic Development.

Benoit Parent, OCI Director and General Manager of the Power Generation Division Cummins Eastern Canada and OCNI's Marina Oeyangen, discussed Canadian nuclear innovation opportunities with the Minister.



OCNI attended the 2016 Globe conference, which was well attended by Ottawa politicians such as Prime Minister Justin Trudeau (above). It was an excellent opportunity to showcase nuclear's positive impact on climate change targets.

## HIGHLIGHTS

#### October – December 2015

- Submission to Ontario Cap and Trade Consultation
- Ontario Energy
   Association conference
- Darlington Licence
   Renewal hearings
- Premier Kathleen Wynne & Minister Bob Chiarelli dinner
- Guests Ms. Iqra Khalid, MP Mississauga/Erin Mills & Ms. Kathryn McGarry, MPP Cambridge attend OCNI Christmas Lunch

#### January – September 2016

- Globe 2016 conference
   in Vancouver
- Hill Day in Ottawa
- Mayors' Nuclear Caucus
- Early input on Ontario's Long Term Energy Plan

# **OCN** MEMBERS YEAR IN REVIEW

# A Year of Growth for OCNI Members

With the OPG and Bruce Power refurbishments as well as opportunities internationally, our members have taken on leading roles in important industry issues like safety culture, counterfeit parts and readiness for refurbishment.

With new projects have come new responsibilities and unprecedented business opportunities. Reflecting this, OCNI grew to its highest level of membership to date. We are stronger and more focused than ever before.

### Here are a few highlights of Supplier Successes in 2016:

# **CONTRACTS AWARDED**

#### **SNC-Lavalin and Aecon**

Jan. 11, 2016

An Ontario Power Generation (OPG) refurbishment contract worth \$2.75 Billion to be shared between SNC-Lavalin and Aecon was just the beginning for SNC. Throughout the year, the company added to that with a \$20 Million contract for an Argentine (NA-SA) life extension project; two further joint venture contracts with OPG; and a contract for an Albertan research reactor decommissioning. Then on Sept. 22, 2016, SNC-Lavalin signed an agreement in principle for a new Joint Venture with China National Nuclear Corporation (CNNC) and Shanghai Electric Group Company Ltd. The new company would develop, market and build the Advanced Fuel CANDU Reactor (AFCR<sup>™</sup>).



**CNS Conference June 2016** - Panel on International Opportunity chaired by Ron Oberth

Panel shot - Left to right: Michael Chatlani, L-3 MAPPS, Antony Morris, SNC-Lavalin, Ron Moleshi, Hatch Ltd. and Jun Tang, BWXT Canada have each seen their companies sign significant contracts in 2016 for domestic and international projects



#### July 12, 2016

BWXT Canada Ltd. (BWXT Canada) was awarded a steam generator design, manufacturing and delivery contract valued at approximately \$130 million CDN (approximately \$100 million U.S.) from Bruce Power for its Bruce B Unit 6 reactor.

#### August 18, 2016

BWXT Canada Ltd. (BWXT Canada) entered into a share purchase agreement to acquire all of the shares of the GE Hitachi Nuclear Energy Canada Inc. (GEH-C) joint venture.



#### L-3 Mapps August 30, 2016

MAPPS

L-3 MAPPS signed a service contract with Liaoning Hongyanhe Nuclear Power (LHNP) to update the reactor core model on the Hongyanhe Phase I full scope simulator. Service will start immediately, and the updated model is scheduled to be completed in the fourth quarter of 2016.





# ΗΔΤΟΗ

Hatch Ltd. July 26, 2016

Hatch opened a new Kincardine office after Bruce Power signed an amended, longterm agreement with the Independent Electricity System Operator (IESO). The office will better support ongoing operations and refurbishment work, while investing in the Bruce County community.



### **2016 OCI Member Survey Results**

Over the period July to September 2016, the OCNI Office collected and summarized the views of member companies on how OCNI can best serve their needs.

Survey participation was exceptional with 104 of 202 surveyed member companies completing the on-line survey. Survey results are reflected in OCNI's 2016/2017 Business Plan.

In most cases, the results indicate you are happy with the direction OCNI is taking. As well, we saw areas where you would like more focus including our support for member companies in domestic markets and greater spotlight in the media.

Thank you again for your strong participation. To view the full results go to: *https://oci-aic.org/files/file/oci-member-survey-2016-results-summary.pdf* 

# **OCN** Financials & Community Outreach

OCNI continued to grow over the year reaching 215 members, its highest membership level to date. Our members are mostly located in communities across Southern Ontario.

Our commitment to organizational health includes both financial and social well-being. Through our initiatives, we strive to develop fiscal, community and reputational strength for OCNI and our members.

#### **Financial Health**

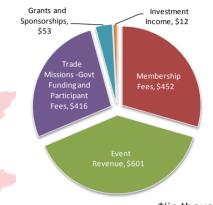
OCNI completed its fiscal year with an \$88,000 surplus with revenues of just over \$1.5 million, representing significant organizational activity growth over 2015. This surplus will be reinvested back into more events, trade missions and other member services through the commitment of a small but dedicated OCNI team. Our commitment is member value.

#### **Corporate Citizenship**

OCNI contributed \$43,000 to educational, environmental and community initiatives this year, in support of member initiatives with a heavy emphasis in the host communities of Canadian CANDU utilities. One area of focus was skill development for the next generation of nuclear workers and education of youth about the opportunities in STEM fields. As well, OCNI supported ten families affected by the Alberta wildfire with home essentials (pictured bottom left).



#### Revenue 2016\*



\*(in thousands \$)

#### OCNI Financial Report for the Year Ending September 30, 2016

(In Thousands of Canandian Dollars)	2016	2015
Revenue		
Membership Fees	\$452	\$406
Event Revenue	\$601	\$371
Trade Missions -Govt Funding and Participant Fees	\$416	\$122
Grants and Sponsorships	\$53	\$57
Investment Income	\$12	\$6
	\$1,534	\$962
Direct Costs		
Event Costs	\$247	\$194
Trade Mission Costs	\$480	\$119
	\$727	\$313
Expenditures		
Salaries and Benefits	\$430	\$415
Communications and Promotion	\$56	\$46
Market Studies	\$1	\$52
Accounting, Legal, Insurance	\$29	\$10
Sponsorships and Donations	\$27	\$26
Scholarships	\$16	\$7
Travel	\$27	\$21
Office Rent and Supplies	\$68	\$60
Contract Services	\$18	\$16
Bank & Merchants Charges	\$23	\$16
Other expense and depreciation	\$24	\$28
	\$719	\$697
Excess (Deficiency)	\$88	(\$48)

# 2015-2016 Member List

#### A - D

ABB Inc. Aberfoyle Metal Treaters Ltd. Acier Inoxydable PinAcle/ PinAcle Stainless Steel Acuren Nuclear Services Inc. Adecco Employment Services Limited ADH Technologies Advanced Reactor Concepts (ARC) Adventis Nuclear Personnel AFCOM Canada I td. Aecon Nuclear Aerotek ULC Aggreko Ahlberg Cameras AB Alberici Constructors; Ltd. Alpha Controls & Instrumentation Inc. Alps Welding Ltd. Aluma Systems Amec Foster Wheeler Amidyne Group Inc. ANRIC Enterprises Inc. ASI Group Ltd. ATI Metals **ATS Automation Avensys Solutions** Aveva Inc. AZZ / NLI B.C. Instruments BCS Inc. BHI Energy Canada; Inc. Bremar Construction Ltd. Brotech Precision CNC Inc. **BWM Industrial Automation BWXT** Canada **Cambridge Materials Testing Limited** Cameco Fuel Manufacturing Canada Forgings Inc. (CanForge) Canadian Nuclear Laboratories (CNL) Canadian Nuclear Partners (CNP) Canadian Power Utility Services Ltd. Canberra Co. Carpenter Technology Canada **CB** Automation Inc. CCI Thermal Technologies Inc. Chemetics Inc. City of Owen Sound **CLYDEUNION Pumps** COH Inc. **Commissioning & Technical** Services (N.A) Ltd. (CTSNA) Comtech Group Inc. Contro Valve Inc. CRG Energy Projects Inc. Cummins Eastern Canada Curtiss-Wright Nuclear Canada CWB Group (Canadian Welding Bureau) Dalpro Technologies Inc.

DB2 Consulting Delta T Heat Exchangers Inc. Diakont Drake International Durham Instruments

#### E - M

E. S. Fox Ltd. Earle M. Jorgensen Canada **Elemental Controls Elvsium Industries Limited** EMC Power Canada Ltd. **EnergySolutions Canada** EZEFLOW Group GE Hitachi Nuclear Energy Canada GE Measurement & Controls, Canada Girotti Machine **Gowling WLG** Great Lakes Industrial Controls Inc. H.G. Hall Inter-Connect Inc. Hatch Itd. Henry Controls Inc. Hitachi Canada (branch of Hitachi America; Ltd.) **Hooper Welding Enterprises Limited** Hoskin Scientic Limited Howden North America Hvdra-Fab Fluid Power Inc. Hvdro Inc. IMI NH/IMI Critical Engineering IMT Industeel Canada Inc.; ArcelorMittal Group Industrial Audit Corporation Infogrinder Inc. Innoveox Canada Inc. Integra Technologies LTD Intergraph Canada Ltd. Inuktun Services Ltd. Invensys (part of Schneider Electric) IronPride Consultants; Inc. **Isowater Corporation** J. A. Plourde Performance Ltd. J.W. Love & Associates Inc. (JWLAI) Kanata Electronic Services Ltd. Kinectrics Inc. Kontek/Johnston-Vermette **KPMG11P** Kurion Inc. L-3 MAPPS Laker Energy Products Ltd. Lakeside Process Controls Laveer Engineering Limited LeadCold Reactors Inc. LHM Technologies Inc.

LHM Technologies Inc. Liburdi Automation Incorporated Lorneville Mechanical Contractors Ltd. LPR Global, Inc Macfab Manufacturing Inc. Marsh Instrumentation Ltd MarShield - a Div. of Mars Metal Co. Matrix North American Construction Ltd. McCann Equipment Ltd. MDA

METTLER TOLEDO Process Analytics Mirion Technologies (IST Canada) Inc. Mirion Technologies (HP Division) Mitsubishi Electric Power Products, Inc. MRW Consulting

MZConsulting Inc.

#### N-S

NA Engineering Associates Inc. NEFAB Inc. New Era Group Neyrtec Enviro Inc. Niagara Energy Products Niagara Fasteners Inc. Nordion (Canada) Inc. North American Crating Inc. Nuclear Insurance Association of Canada Nu-Tech Precision Metals Inc. Nuvia Canada Inc. **Olympus NDT** Pajarito Scientic Coporation (PSC) Pall Canada Ltd. Patriot Forge Co. Peterborough Economic **Development Corporation** Plymouth Tube Company Powell Canada Inc. Practicing Perfection Canada Limited Promation Nuclear Ltd. PTAG Ouantum CNC Inc. **Ouest Integrity** Radiation Safety Institute of Canada Ritepro Corporation RN Tooling Corporation Rolls-Rovce Civil Nuclear Canada Ltd. Rotork Controls (Canada) Ltd. **RPC Radiy** RSB Logistic Inc. RSCC Wire & Cable LLC Sargent & Lundy Canada Company Sartrex Power Control Systems Inc. SCAC LOGISTICS Schulz Electric Company Seals Unlimited ShawFlex: a division of ShawCor Ltd. Sitco Precision Machining Co. Ltd. SNC-Lavalin Nuclear Special Electronics & Designs Inc./ Rescom Sales Inc. SPX Heat Transfer LLC Stern Laboratories Inc. StonCor Group; RPM Canada

Strapolec; Inc. Strategic Insights Inc. Strite Industries Ltd. Stuart Hunt & Associates Ltd. Stuart Olson Industrial Constructors Sulzer Pumps (Canada) Inc. Sunny Corner Enterprises Inc. Swagelok Central Ontario Swagelok Southwestern Ontario Sylvan Automation Ltd. Sylvia Fedoruk Canadian Centre for Nuclear Innovation Systemware Innovation Corporation

OCN

#### T-Z

TAM International Inc. Targe Risgues Management Team Industrial Services Technel Engineering Technical Standards & Safety Authority Terrestrial Energy Inc. Tetra Tech The Ian Martin Group The Regional Municipality of Durham The State Group Inc. Thorburn Flex Inc. Tioga Pipe Topax Protektive Packaging Toshiba Industrial Products Canada Toshont Power Products Inc. TRC I imited Triumph Gear Systems Toronto TW Metals - Nuclear Materials Solutions Tyne Engineering Inc. UCC Industries International Ultra Ray Radiation Protection Unified Engineering UniTech Services Group University of Ontario Institute of Technology Velan ViZaar Industrial Imaging - North America WAG OA Services Canada Inc. Wajax Industrial Components Weir Canada Inc. Westech Industrial Ltd. Westinghouse Electric Canada Inc. Westlake Industries Inc. Wieland Flectric Inc. Wittenstein Inc. Worldwide Imaging and Detection Systems Inc. WorleyParsons Canada Limited York Search Group ZETEC

#### **Organization of Canadian Nuclear Industries**

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