



# Annual Report 2016 - 2017

ORGANIZATION OF CANADIAN  
NUCLEAR INDUSTRIES



*Clean Energy for a Low Carbon Economy*

## Our Members' Nuclear Products & Services

OCNI is an association of leading nuclear industry suppliers in Canada and abroad. In 2017 we grew to 239 members – our highest membership to date.

Advertising, Marketing  
& Communications

Business Development  
& Consulting

Calibration & Testing Services  
Measuring & Test Equipment

Chemicals and Related Products

Contracting & Project  
Management

Electrical Equipment &  
Components (Misc.)

Engineering Services

Equipment Qualification & Testing

Fluid Control Equipment  
(Valves, Pumps & Related  
Equipment)

Industrial Maintainance

Information Technology  
(Computers, Systems, Software)

Instrumentation (Misc.)

Machining and/or Fabrication  
(General)

Material Handling, Packaging &  
Shipping Equipment and Services

Medical Products & Services  
(Nuclear)

NDE

Nuclear Fuel  
(Mining, Processing, etc.)

Radiation Shielding Products

Raw Materials  
(Castings, Forgings, Bar, etc.)

Training and Simulation

## STRATEGIC FOCUS AREAS



### CONNECTION

Strengthen linkages between OCNI suppliers and utilities.



### READINESS

Increase supplier readiness for large projects and refurbishment.



### GLOBAL REACH

Develop international opportunities for our members.



### ADVOCACY

Proactive government and public relations advocacy for nuclear power.

## OCNI VISION:

Lead and strengthen a thriving Canadian nuclear supply chain.

## OCNI MISSION:

Promote the Canadian nuclear industry for the benefit of our members and by offering services that enable members to be successful in the domestic and global nuclear industry.

## OCNI GOAL:

Founded in 1979, OCNI is the leading and trusted voice of the Canadian nuclear supply chain actively promoting the production of safe, reliable and ***clean nuclear energy for a low carbon economy.***



ORGANIZATION OF  
CANADIAN NUCLEAR  
INDUSTRIES

*Clean Energy for a Low Carbon Economy*

# About OCNi



**230+** members



**12,000 - 15,000**

highly qualified nuclear specialists employed by OCNi members



**>\$10 B** contributed annually to the Canadian economy from the Canadian nuclear industry once the Darlington and Bruce refurbishment projects are underway

## Member Profile



**24**

Large engineers/  
fabricators



**7**

Specialty CANDU  
designers & equipment  
suppliers  
>\$5M/year



**134**

SMEs &  
consultants



**50**

Generic  
designers and  
equipment suppliers



**24**

Supporting  
members

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## OCNi STAFF MEMBERS

*From Left to Right:*

Lauren Thomas, Office Administration  
Ruth Puckrin, Accounting  
Ron Oberth, President and CEO  
Marina Oeyangen, Director of Operations



# OCNI President's Message



**Ron Oberth**

**OCNI President & CEO**

**T**he year began with a significant milestone on October 15, 2016 when Ontario Power Generation “opened the breaker” on Darlington unit 2 commencing the \$12.8B 12-year project to refurbish four Darlington units and extend their operating lives to 2060. With OPG’s commitment to a 96% project spend in Ontario – this is great news for the Canadian nuclear supply chain. The \$13B Bruce Power Major Component Replacement (MCR) project is now well advanced in detailed planning with the first unit of this six-unit project to come off line in 2020. Bruce Power has announced plans to source more than 90% of MCR products and services from Ontario.

With this substantial and challenging Ontario nuclear work load OCNI shifted its focus to the domestic market. Over the past year we shifted 90% of our resources to focus areas 1,2 and 4 which help member companies prepare and engage with our Ontario customers and which help to maintain public and government support for nuclear power in Ontario. We led only two trade missions in the year - to USA and to Argentina which has announced plans to construct a second CANDU at the Atucha site

OCNI membership continues to grow reaching 239 at year-end. Small and medium sized enterprises (SME’s) recognize OCNI’s value proposition in supporting a vertically integrated and collaborative supplier network through “supplier days” at customer sites, technical workshops on important and emerging supplier topics and general knowledge sharing and networking events. Our financial health (\$158K in net revenue and \$934K in net assets) (page 18) enables us to undertake major events, promote the nuclear industry, invest in skills development, and support local charities.

OCNI, in collaboration with the PWU, Bruce Power and Power Stream, supported a study by Strapolec that demonstrated that Ontario will need to invest in a significant new non-emitting electricity generation to meet the longer-term power increase due to electrification of industry, home heating and transportation as part of Ontario’s Climate Change Action Plan. Ontario’s Long-Term Energy Plan (LTEP) 2017, released in October, confirmed plans to refurbish the Darlington and Bruce reactors and extend Pickering operations to 2024 and recognized the uncertainty in forecasting longer term demand.

OCNI with support of OPG, the Aecon-SNC-Lavalin Joint Venture and GPA launched a “Local Supplier Engagement Program” in which deliveries of products to the Darlington Refurbishment Project were celebrated with local media, MPP’s and local politicians applauding the resulting quality jobs and local economic impacts. We managed 10 events over 10 months at small and medium sized suppliers from Sarnia in the west to Arnprior in the east.

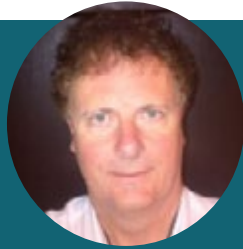
We plan to stay on course for the coming year with two new and important initiatives: 1) the opening of a satellite OCNI office in Bruce Region to help smaller suppliers engage with Bruce Power and to support regional economic development, and 2) the creation of an OCNI First Nations, Metis, and Inuit Engagement Committee to provide opportunities for young people from FNMI communities to work in the nuclear supply chain.

# OCNI Board Of Directors 2016-2017

**Martin Tulett**

**Chair**

MVT Performance Inc.



**James Gandhi**

Aecon



**Narinder Bains**

**Vice-Chair**

ATS Automation



**Jun Tang**

BWXT Canada Ltd.



**Brian Agnew**

**Treasurer**

Mirion Technologies



**Justin Hannah**

SNC-Lavalin



**Michele Cheng-Newson**

**Secretary**

Lakeside Process Controls



**Mark Zimny**

Promation Nuclear Ltd.



**Benoit Parent**

Cummins Eastern Canada  
LP



**Ron Chatterton**

WorleyParsons Canada Limited



**Doug Burton**

DB2 Consulting



**Walter Silva**

Toshiba Industrial Products  
Canada



**Gillian Baigorri**

Kinectrics Inc.



Along with the OCNI Board of Directors, OCNI has several Operational Committees to ensure the needs of its membership are met and that the key nuclear industry issues are addressed by OCNI.

# 2016/2017 At A Glance

## CONNECTION

Bruce Power  
Supplier Day



Annual General  
Meeting & Conference



OCNi Christmas  
Luncheon

OCNi Fukushima  
Lunch & Learn



## READINESS

OCNi Decommissioning  
Workshop



## GLOBAL REACH

Trade Mission to  
PowerGen (US)



Trade Mission to  
Argentina

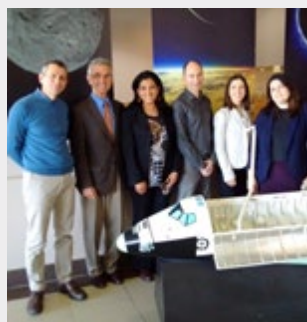


## ADVOCACY

Promotion  
Refurbishment  
Delivery Event



Ministry of Energy  
and GAC officials  
visit MDA



Roll out Ontario's  
Nuclear Advantage  
Website

[OntariosNuclearAdvantage.com](http://OntariosNuclearAdvantage.com)



**Q1**

**Q2**



OPG Workshop & Suppliers Day



Canadian Nuclear Laboratories Workshop & Suppliers Day

OCNI Golf Tournament



OPG Darlington Workshop & Suppliers Day



OCNI/TEI Supplier Workshop



2017 Skills Ontario Competition



OPG Robotics Workshop

Root Cause Analysis Workshop



NuTech celebrates first batch of Darlington Pressure Tubes.



Celebrate Integra-Energy Steel Cross Border Technology License.

Incoming Trade Mission USNIC



Celebrate BWXT's completion of Retube Waste Containers

Q3

Q4



- 4** Supplier Days
- 5** Networking events
- 3** OCNI/Utility Innovation Workshops
- 10+** Charity and Regional Economic Development Events

## **OCNI helps member companies engage with utility customers as well as the national nuclear laboratory & CANDU design authority**

OCNI organized supplier events over the year at Bruce Power, Chalk River and for the first-time separate events at the Pickering Site and at the Darlington Energy Complex. While weather gave us challenges at the Pickering and Darlington shows – our members persevered and spoke with a steady stream of operations, maintenance, engineering and procurement staff from Pickering, Darlington Site, and Darlington Refurbishment project.

The Pickering, Darlington trade shows were preceded by workshops on innovative technologies that OPG is seeking to deploy to improve maintenance practices and reduce costs. The Canadian Nuclear Laboratories Workshop gave an outline of CNL's major projects and provided a roadmap on how suppliers should work with the Procurement Department.

OCNI formed a Customer Engagement Committee this year to assist SME's in understanding better understanding the process and qualifications required to get on utility Approved Vendors List. The Committee also has a mandate to create venues through which SME's can present their new technology innovations to utility staff.

Our Golf tournament, one week before Canada's 150 Birthday, enabled more casual supplier-customer networking on the links. We also fittingly celebrated the epic 1972 Canada-Russia hockey series with legend Paul Henderson of Team Canada.

Our Christmas Lunch reminds us that business and friendship go hand in hand. OCNI made a donation to help those less fortunate through the Salvation Army.



In 2017, OCNI held four successful Supplier Days with lots of opportunity to meet with staff at Bruce Power, OPG, CNL and SNC. A great turnout of OCNI exhibitors and operator staff meant more networking and business connections.



## OCNI SNAPSHOTS



**OCNI Fukushima Lunch and Learn**, Clare Cattrysse, CNSC, January 2017.



**CNL Suppliers Day** with Ron Oberth and Mark Lesinski, CNL President and CEO.



**OCNI Golf Tournament** with 1972 Canada-Russia hockey legend Paul Henderson and Mark Zimny CEO of Promotion.



**Christmas Luncheon**, MP Stephen Blaney with Santa Claus (Benoit Parent), December 2016.

## HIGHLIGHTS

### October – December 2016

- Bruce Power Suppliers Day
- Annual General Meeting & Conference
- OCNI Christmas Luncheon

### January – September 2017

- OCNI Fukushima Lunch and Learn
- OPG Pickering Suppliers Day
- OCNI Golf tournament
- Canadian Nuclear Laboratories Pre-Event Dinner
- CNL Suppliers Day
- OPG Darlington Suppliers Day



- 6 Technical workshops
- 1 Human Performance Training Program developed in collaboration with CANDU Owners Group (COG)

**OCNI organizes workshops to address both technical and process issues that help member companies understand and acquire the skills and quality programs demanded by utility customers, the national nuclear laboratory and EPC contractors.**

Both Bruce Power and OPG are planning to include requirements in contract documents that suppliers must have a Human Performance (HU) programs. OCNI and COG are collaborating in developing training programs that translate utility “safety culture” principles to a supplier environment. To meet this need a training package was prepared by CNS and tested with an OCNI supplier in September. More work needs to be done to ensure that training modules align with utility expectations of supplier programs.

Under leadership of the Education and Skills Development Committee, OCNI undertook four initiatives to help ensure a robust supply of skilled trades people to support 10 refurb/MCR projects: 1) hosted an OCNI Booth at Skills Ontario Competition (May 1-2) and produced a short video that encourages young people to pursue careers in skilled trades; 2) organized a Skills Development Session at the CANDU Maintenance and Nuclear Components Conference (October 1-4); 3) Co-sponsored (with CNS) a Nuclear Jobs Fair at UOIT on Saturday October 21; 4) participated on Curriculum Committees at the four colleges at which OCNI is funding student bursary programs.

OCNI also sponsored a Decommissioning Workshop to help OCNI members understand and prepare for pending domestic and offshore nuclear decommissioning projects.



**Decommissioning Workshop, February 2017.**



**OPG Pickering Workshop, May 2017.**



## HIGHLIGHTS

### OCNI SNAPSHOTS



**OCNI/TEI Workshop.** William Smith, Senior Vice President of Engineering, Terrestrial Energy; Dr. David LeBlanc, President, CTO, Terrestrial Energy; Simon Irish, CEO, Terrestrial Energy; Dr. Reza Moridi, Minister of Innovation of Ontario; Dr. Ron Oberth, President and CEO, OCNI.



**Root Cause Workshop, July 2017.**



Education and Skills Development Committee members Jerome Horowitz, Brotech Precision CNC, and Darryl Spector, Promatom Nuclear, with the Georgian College bursary recipient.



Students stopped by the OCNI booth at the Skills Ontario show in May to learn about the nuclear industry and future job opportunities.

### January – September 2017

- OCNI Decommissioning Workshop
- 2017 Skills Ontario Competition
- OCNI/TEI Supplier Workshop
- OPG Pickering Innovation Workshop
- OPG Robotics Workshop
- Root Cause Analysis Workshop
- CNL 'What Has Happened and What Is Next' Workshop
- OPG Darlington Innovative Solutions Workshop

### OCNI Future Readiness Supports

- Girls Excelling in Math and Science (GEMS) program
- Ontario Manufacturers Learning Consortium (OMLC)
- Yearly bursary program awarded to Engineering Students in four different universities
- Yearly bursary program awarded to Trade Students in four different colleges.
- Deep River Science Academy





- 2 Trade Missions Abroad
- 1 Incoming Trade Mission

**OCNI supports member companies in offshore markets by providing market updates and leading trade missions to strategic target markets with high growth potential as well as those with CANDU infrastructures in place. The trade missions receive both financial and logical support from Global Affairs Canada as well as the Ontario Ministry of International Trade.**

OCNI took nine companies to the PowerGen Trade Show in Orlando in December 2016 – a large event with delegates from the broader power industry.

OCNI led a second trade mission to Argentina in March 2017 involving nine suppliers and two partners (CANDU Owners Group, Ontario Government). The mission included meetings and site visits to nine leading Argentine industrial companies along with meetings with the Undersecretary of Nuclear Energy, NA-SA, CNEA and INVAP. The Trade Mission generated goodwill between the Canadian and Argentine nuclear industries that should translate into more Canadian component supply to the Atucha 3 CANDU project.

OCNI hosted a USNIC-led Trade Mission to Canada in August 2017 involving fifteen US companies including five SMR developers. The five-day mission included meetings with NRCAN, CNSC and CNA in Ottawa and OPG, Ontario Ministry of Energy, SNC-Lavalin and Kinectrics in the GTA. Delegates also visited Chalk River, Bruce Site and Darlington

/DEC. The purpose of the mission was to enhance Canada-US collaboration on: next generation reactors including SMRs, advanced research and development, advanced manufacturing, and nuclear project delivery.

OCNI was a “Gold Sponsor” of this year’s Toronto Global Forum (TGF) on “Redefining Globalization” from October 30 to November 1 at the Royal York. OCNI collaborated with the TGF “Content Team” in develop a strong “Nuclear Day” program on October 31. The goal was to promote the nuclear industry to the global investment, environmental and political leaders.



December 2016 Trade Mission to US

### OCNI SNAPSHOTS



**March 2017** The Organization of Canadian Nuclear Industries (OCNI) in cooperation with Nuclear Metallurgical Commission of the Association of Metallurgical Industries of Argentina (ADIMRA) led a “Technology Linkage Trade Mission” of nine Canadian nuclear companies to Argentina in the week of March 13 to 17, 2017. The trade mission included meetings and site visits to nine leading Argentine industrial companies, all members of ADIMRA, and was supported by Global Affairs Canada, the Embassy of Canada in Argentina and the Ontario Ministry of International Trade.



**September 2017** OCNI in cooperation with USNIC organized an incoming trade mission of 15 US nuclear organizations that visited various Canadian nuclear installations including the Chalk River Laboratories, Bruce Power and the Darlington Energy Complex (shown here). The purpose of the mission was to identify opportunities for collaboration among US and Canadian organizations on nuclear projects in Canada, the USA, and third countries.

### October – December 2016

- Trade mission to Powergen (US)
- Guests from Global Affairs Canada-Beijing attend OCNI Christmas Lunch

### January – September 2017

- Trade mission to Argentina
- Incoming U.S. Nuclear Infrastructure Council (USNIC) trade mission
- OCNI and CNA host webinar for Canadian Trade Commissioners
- OCNI Gold Sponsor at Toronto Global Forum 2017



- 3 Provincial Government Engagements
- 2 Federal Government Engagements
- 1 Input to the Ontario Long-term Energy Plan

**OCNI in collaboration with the Canadian Nuclear Association and other nuclear advocacy groups, Women in Nuclear and the North American Young Generation of Nuclear Professionals, works to raise awareness of economic, environmental, and medical benefits of nuclear technology. OCNI's effort is concentrated at the local level within the communities where OCNI companies operate.**

As part of our submission to the LTEP 2017 consultation OCNI co-funded a study by Strapolec Inc. that demonstrated the longer-term need for more zero GHG emission baseload generating capacity to meet the increased demand created by electrification of Ontario's industrial, residential and transportation sectors as part of Ontario's plan to reduce GHG emissions to 1990 levels by 2030.

We were part of the nuclear industry's successful "Pickering 2024" campaign team that met with various Ontario Ministers and local MPP's to reinforce the importance of Pickering operation to 2024 to help contain electricity prices, maintain local Durham jobs, and lower GHG emissions.

Under the auspices of the newly formed "Ontario Nuclear Advocacy Committee" (co-chaired by Bruce Power and OPG) OCNI with support of OPG developed a "Local Supplier Engagement Program" of political and media events at suppliers across Ontario to celebrate Refurbishment Milestones, Innovations/Job Creation and Partnerships with colleges and universities. The events highlight local job creation and economic benefits resulting from Ontario's \$25B Refurb/MCR commitment.

The CNA and OCNI combined to submit a Letter of Intent (LOI) to Innovation, Science, and Economic Develop Canada (ISED) in response to an open call for expressions of interest from industry-led consortia to participate in ISED's \$950M Innovation Supercluster Initiative (ISI) intended "to strengthen Canada's most promising clusters and accelerate economic growth in highly innovative industries while positioning our firms for global leadership". Our CLeAN (Canadian Leadership in Advanced Nuclear" technologies) LOI focused on a nuclear supercluster to develop an SMR and advanced reactor industry in Canada. While our CLeAN Supercluster was not selected to proceed to the next 'Full Proposal' phase we were encouraged "to continue building upon the momentum generated by (our) strong proposal and turning (our) ideas into solutions for Canadians".



## HIGHLIGHTS

### OCNI SNAPSHOTS



**OEA Lunch with Minister Glenn Thibeault, March 2017**



**Integra Technologies, May 2017,**  
with Premier Wynne.



**October 2016, Darlington Breaker  
Open** with Minister Glenn Thibeault.



**OPG Suppliers Day, May 2017,** with  
Pickering Mayor Dave Ryan and MPP  
Tracy MacCharles.



OCNI supports Women in Nuclear at  
the CNA hosted Hill Day event.

### October – December 2016

- Submission to Federal Government Standing Committee on Natural Resources
- Submission to Ontario's Long Term Energy Plan Consultation

### January – September 2017

- Hill Day in Ottawa
- Briefing of Ontario PC Caucus
- Launch local supplier engagement program
- OCC Roundtable with the Hon. Chris Ballard, Minister of Environment and Climate Change
- OCNI/CNA Submission to Federal government: "Innovation Supercluster Initiative"
- OCNI Nomination for Ajax-Pickering Business Excellence Award

## A Year of Recognition for OCNI Members

OCNI members are playing increasingly important roles in ensuring the safe and on-time/on-budget delivery of four Darlington Refurbishment Projects and six Bruce Major Component Replacement Projects over the next 15 years.

With support from Ontario Power Generation and the SNC-Lavalin/Aecon Joint Venture, OCNI organized a series of events at suppliers across Ontario to recognize successful Refurbishment Project deliveries as well as innovations, a technology license agreement, and partnerships with academic institutions.

Here are a few highlights of Supplier Successes in 2017:

### Promotion December 6, 2016



The Accessibility Platform Trolley (APT), which provides nuclear workers with access to inspect the CANDU reactor calandria during refurbishment, is a landmark project – one in a series of key deliveries to the SNC-Lavalin/Aecon Joint Venture, in support of Darlington Retube & Refurbishment.



### Nu-Tech Precision Metals May 4, 2017

Nu-Tech Precision Metals of Arnprior completed the first order of 480 pressure tubes for Ontario Power Generation's Darlington Unit 2. Manufacturing of the pressure tubes to exacting quality standards and specifications took two years and was completed eight weeks ahead of schedule. Pictured with Nu-Tech President George Legate.

### Integra Technologies May 5, 2017



INTEGRA Technologies of Sarnia and Energy Steel of Lapeer Michigan established a cross-border strategic partnership to manufacture and sell the patented BlackHawk™ Hydraulic Nut that can significantly speed up maintenance on critical equipment in the USA, Canada and around the world. Pictured with Premier Kathleen Wynne.



### MDA June 28, 2017

Review advanced robotic systems for nuclear and space applications with Minister Glenn Thibeault.



## B.C. Instruments

July 18, 2017



**B. C. Instruments**

Completion of Positioning Assemblies and Calandria tube inserts for Darlington Unit 2 with B.C. Instruments President Roger Conzelmann.



**Triumph Group, Inc.**

## Triumph Gear Systems

July 27, 2017

Completion of end fittings and shield plugs for Darlington Unit 2 with Triumph Gear Systems Toronto President Bruce van Nus.



## Laker Energy

September 6, 2017

Completion of flow sensors and feeder pipes for Darlington Unit 2 with Minister of Labor Kevin Flynn and Laker Energy President Chris Hughes.



## Brotech Precision CNC

September 15, 2017

Supply studs and yokes to TGST and Brotech-Georgian College partnership with President of Georgian College MaryLynn West-Moynes, and Jerome Horowitz, Brian Wetherall of Brotech Precision CNC.

## BWXT Canada

September 29, 2017



Completion of Retube waste containers for Darlington Refurb with MPP Kathy McGarry, MP Bryan May, and BWXT-Canada CEO John McQuarrie.





# OCNI Financials & Community Outreach

OCNI continued to grow over the year reaching 239 members, its highest membership level to date. Our members are mostly located in communities across Southern Ontario.

Our commitment to organizational health includes both financial and social well-being. Through our initiatives, we strive to develop fiscal, community and reputational strength for OCNI and our members.

## Financial Health

OCNI continues to demonstrate good financial management and effective resource utilization. Our small core team and dedicated service providers work diligently to deliver a unique value proposition in a fiscally responsible manner. Our membership and event revenues increased over the previous year. Refocused efforts on the domestic market led to fewer international trade missions with a resultant decline in trade mission revenues (including GOA co-funding) and costs.

## Corporate Citizenship

OCNI is proud to work with a variety of community agencies donating more than \$21,500 to support the important social services that they provide particularly in local communities with nuclear facilities and suppliers. We also seek to inspire the next generation of nuclear workers through bursary programs at four colleges and endowments at three universities. Younger students are encouraged by our investments in GEMS (Girls in Engineering, Math and Science), the Deep River Science Academy, and the Ontario Skills Competition.



## Revenue 2017\*



\*(in thousands \$)

## OCNI Financial Report for the Year Ending September 30, 2017

(In Thousands of Dollars Canadian)	2017	2016
<b>Revenue</b>		
Membership Fees	\$519	\$452
Event Revenue	\$740	\$601
Trade Missions - Govt. Funding and Participant Fees	\$94	\$416
Grants and Sponsorships	\$55	\$53
Investment Income	\$18	\$12
	<b>\$1,426</b>	<b>\$1,534</b>
<b>Direct Costs</b>		
Event Costs	\$270	\$247
Trade Mission Costs	\$116	\$480
	<b>\$386</b>	<b>\$727</b>
<b>Expenditures</b>		
Salaries and Benefits	\$451	\$430
Communications and Promotion	\$128	\$56
Market Studies	\$20	\$1
Accounting, Legal, Insurance	\$27	\$29
Sponsorships and Donations	\$68	\$27
Scholarships	\$27	\$16
Travel	\$32	\$27
Office Rent and Supplies	\$70	\$68
Contract Services	\$7	\$18
Bank & Merchants Charges	\$28	\$23
Other Expense and Depreciation	\$24	\$24
	<b>\$882</b>	<b>\$719</b>
<b>Excess (Deficiency)</b>	<b>\$158</b>	<b>\$88</b>
<b>Net Assets</b>	<b>\$934</b>	<b>\$776</b>

# 2016- 2017 Member List

# OCNI

## A - D

A & C Tool Inc.  
ABB Inc.  
Aberfoyle Metal Treathers Ltd.  
Acier Inoxydable PinAcle/PinAcle Stainless Steel  
Acuren Nuclear Services Inc.  
Adecco Employment Services Limited  
ADH Technologies  
AECOM  
Aecon Nuclear  
Aerotek ULC  
Aggreko  
Ahlberg Cameras AB  
Alberici Constructors; Ltd.  
Alps Welding Ltd.  
Aluma Systems  
Amec Foster Wheeler  
ANRIC Enterprises Inc.  
Apollo Machine & Welding Ltd.  
APTIM Canada Services Corporation  
AREVA NP Canada Ltd.  
Armour Valve Ltd.  
ASI Group Ltd.  
ASW Steel Inc.  
ATS Automation  
Avensys Solutions  
Aveva Inc.  
AZZ / NLI  
B.C. Instruments  
BCS Inc.  
BFC Technologies Inc.  
BGH Specialty Steel  
BHI Energy Canada; Inc.  
Bird Construction  
Bluedrop Learning Networks  
Bremar Construction Ltd.  
Brotech Precision CNC Inc.  
BSI Global Enterprises Inc.  
BWM Industrial Automation  
BWXT Canada  
Cahill Group  
Cambridge Materials Testing Limited  
Cameco Corporation  
Canada Forgings Inc. (CanForge)  
Canada Metal North America Ltd.  
Canadian Nuclear Global Services Inc.  
Canadian Nuclear Laboratories (CNL)  
Canadian Nuclear Partners (CNP)  
Canadian Power Utility Services Limited  
Carpenter Technology Canada  
CB Automation Inc.  
CCI Thermal Technologies Inc.  
Cegertec/Cegerco sep  
Central Machine & Marine Inc.  
ChemStaff Inc.  
CIMS Limited Partnership  
City of Owen Sound  
Commissioning & Technical Services (N.A) Ltd.  
Composite Power Group Inc.  
Consolidated Power Supply  
Construction Demathieu & Bard (CDB) Inc.  
Contro Valve Inc.

Conuar FAE  
Conval Equipment Ltd.  
Cooke & Denison Limited  
County of Renfrew  
CRG Energy Projects Inc.  
Cummins Eastern Canada  
Curtiss-Wright Nuclear Canada  
Dalpro Technologies Inc.  
DataGlance Inc.  
DB2 Consulting  
Delta T Heat Exchangers Inc.  
Diakont  
Durham Instruments

## E - M

E. S. Fox Ltd.  
Earle M. Jorgensen Canada  
EFI Concepts  
Elemental Controls  
EnergySolutions Canada  
Energy Steel  
Eugen Seitz AG  
EZEFLOW Group  
Gamble Technologies Limited  
General Electric Canada  
Girotti Machine  
Gowling WLG  
Great Lakes Industrial Controls Inc.  
H.G. Hall Inter-Connect Inc.  
Hatch Ltd.  
Hayward Tyler Inc.  
Henry Controls Inc.  
Heritage Safety Products Ltd  
Hitachi Canada  
Hooper Welding Enterprises Limited  
Hoskin Scientific Limited  
Howard Marten Fluid Technologies, Inc.  
Howden North America  
Hydra Fab Fluid Power Inc.  
Hydro Inc.  
IMI NH/IMI Critical Engineering  
Industeel USA, LLC  
Infogrinder Inc.  
Innoveox Canada Inc.  
Integra Technologies LTD  
Intergraph Canada Ltd.  
Iris Power LP  
IronPride Consultants; Inc.  
Isowater Corporation  
J. A. Plourde Performance Ltd.  
KA Factor Group Inc.  
Kanata Electronic Services Ltd.  
Kinectrics Inc.  
KSB Pumps Inc.  
L3 MAPPS  
Laker Energy Products Ltd.  
Lakeside Process Controls  
Laveer Engineering Limited  
LHM Technologies Inc.  
Liburdi Automation Incorporated  
Lorneville Mechanical Contractors Ltd.  
Macfab Manufacturing Inc.  
Marsh Instrumentation Ltd

MarShield - a Div. of Mars Metal Co.  
Matrix North American Construction Ltd.  
McCann Equipment Ltd.  
McMaster University: Nuclear Operations and Facilities  
MDA  
METTLER TOLEDO Process Analytics  
Mirion Canberra Company  
Mirion Technologies (IST Canada) Inc.  
Mitsubishi Electric Power Products, Inc.  
Mod-Tronic Instruments Limited  
Moltex Energy Canada Inc.  
MVT Performance  
MZConsulting Inc.

## N-S

NA Engineering Associates Inc.  
NEFAB Inc.  
New Era Group  
Niagara Energy Products  
Niagara Fasteners Inc.  
Nordion Inc.  
North American Crating Inc.  
Novacro Machining Inc.  
NPO  
Nuclear Insurance Association of Canada  
Nucleom Inc.  
Nu-Tech Precision Metals Inc.  
Nuvia Canada Inc.  
Olympus NDT  
Onecad Solutions Ltd.  
Opti-Tech Scientific Inc.  
Pall Canada Ltd.  
Patriot Forge Co.  
PCL Industrial Construction Inc.  
Perma-Fix Canada Inc.  
Plan Group Inc.  
Practicing Perfection Canada Limited  
Promation Nuclear Ltd.  
PTAG  
Quantum CNC Inc.  
Queen's University  
Quest Integrity  
R.P. Moleschi & Assoc.  
Radiation Safety Institute of Canada  
REEL COH Inc.  
Rev1 Power Services, Inc.  
Revtech Solutions Inc.  
Rider Levett Bucknall (Canada) Ltd.  
Ritepro Corporation  
RN Tooling Corporation  
Rolls-Royce Civil Nuclear Canada Ltd.  
Rotork Controls (Canada) Ltd.  
RPC Rady  
RSB Logistic Inc.  
RSCC Wire & Cable LLC  
Sargent & Lundy Canada Company  
SarPoint Engineering Ltd.  
Sartrex Power Control Systems Inc.  
SCAC LOGISTICS  
Schneider Electric  
Schulz Electric Company  
Seals Unlimited

SHAWCOR - Connection Systems  
Sitco Precision Machining Co. Ltd.  
SNC-Lavalin Nuclear  
Special Electronics & Designs Inc.  
SPX Flow  
Steelworks Design Inc.  
Stern Laboratories Inc.  
StonCor Group; RPM Canada  
Strategic Insights Inc.  
Strategic Policy Economics  
Strite Industries Ltd.  
Structural Integrity Associates, Inc.  
Stuart Hunt & Associates Ltd.  
Stuart Olson Industrial Constructors  
Sulzer Pumps (Canada) Inc.  
Sunny Corner Enterprises Inc.  
Swagelok Central Ontario  
Swagelok Southwestern Ontario  
Sylvan Automation Ltd.  
Sylvia Fedoruk Canadian Centre for Nuclear Innovation  
Systemware Innovation

## T-Z

TAM International Inc.  
Team Industrial Services  
Technel Engineering  
Technical Standards & Safety Authority  
Terrestrial Energy Inc.  
Tetra Tech  
The Ian Martin Group  
The Regional Municipality of Durham  
The State Group Inc.  
Thorburn Flex Inc.  
Tioga Pipe  
Topax Protektive Packaging  
Toshiba Industrial Products Canada  
Toshont Power Products Inc.  
TRC Limited  
TW Metals - Nuclear Materials Solutions  
Tyne Engineering Inc.  
UCC Industries International  
Ultra Ray Radiation Protection  
Unified Engineering  
UniTech Services Group  
University of Ontario Institute of Technology  
University of Toronto  
Velan  
Veolia Nuclear Solutions  
ViZaar Industrial Imaging - North America  
WAG QA Services Canada Inc.  
Weir Canada Inc.  
Westech Industrial Ltd.  
Westinghouse Electric Canada Inc.  
Westlake Industries Inc.  
Wittenstein Inc.  
Worldwide Imaging and Detection Systems Inc.  
WorleyParsons Canada Limited  
York Search Group  
ZETEC



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